

**Arabian Cement Company S.A.E.**  
**Consolidated Financial Statements**  
**together with Auditor's Report**  
**for the year ended December 31, 2025**

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Wafik, Ramy & Partners  
Accountants and Auditors  
Cairo Festival City Business Park  
Building 14D – Fifth Settlement  
Cairo 11835  
Egypt  
P.O. Box: 45 Zamalek 11211

[www.deloitte.com](http://www.deloitte.com)

## **Auditor's Report**

**To: The Shareholders of Arabian Cement Company**

### **Report on the Consolidated Financial Statements**

We have audited the accompanying consolidated financial statements of Arabian Cement Company SAE, which comprise the consolidated statement of financial position as of December 31, 2025, and consolidated statements of profit or loss, comprehensive income, changes in equity and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory notes.

### **Management's Responsibility for the Consolidated Financial Statements**

The consolidated financial statements are the responsibility of the company's management. Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with the Egyptian Accounting Standards and the prevailing Egyptian laws. This responsibility includes designing, implementing and maintaining internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error; management responsibility also includes selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

### **Auditor's Responsibility**

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with the Egyptian Standards on Auditing and the prevailing Egyptian laws. Those standards require that we plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the consolidated financial statements.



**Opinion**

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Arabian Cement Company as of December 31, 2025, and the results of its consolidated operations and its consolidated cash flows for the year then ended in accordance with Egyptian Accounting Standards and the applicable Egyptian laws and regulations.

Cairo, February 25, 2026



**Wafik Alfred Hanna**  
**(F.R.A 132) – (R.A.A 9176)**  
**FESAA, CPA**

**Arabian Cement Company (S.A.E)**  
**Consolidated Statement of Financial Position**  
**as of December 31, 2025**

|  | Note No. | December 31, 2025<br>EGP | December 31, 2024<br>EGP |
|--|----------|--------------------------|--------------------------|
| <b>Assets</b>  |          |                          |                          |
| <b>Non-current assets</b>                                  |          |                          |                          |
| Property, plant and equipment (net)                        | (12)     | 2 522 323 523            | 1 669 630 565            |
| Assets under construction                                  | (13)     | 391 543 753              | 706 855 633              |
| Intangible assets (net)                                    | (14)     | 106 799 617              | 134 955 866              |
| Other assets (net)   | (15)     | --                       | --                       |
| Right of use assets (net)                                  | (33-1)   | 822 030                  | 4 436 332                |
| <b>Total non-current assets</b>                            |          | <b>3 021 488 923</b>     | <b>2 515 878 396</b>     |
| <b>Current assets</b>                                      |          |                          |                          |
| Inventories  | (16)     | 1 053 646 218            | 852 490 043              |
| Trade receivables (net)                                    | (17)     | 244 416 417              | 160 048 158              |
| Debtors and other debit balances (net)                     | (18)     | 1 004 779 062            | 632 979 976              |
| Due from related parties                                   | (31)     | --                       | 156 657                  |
| Cash and bank balances                                     | (19)     | 3 459 391 229            | 1 687 062 873            |
| <b>Total current assets</b>                                |          | <b>5 762 232 926</b>     | <b>3 332 737 707</b>     |
| <b>Total assets</b>  |          | <b>8 783 721 849</b>     | <b>5 848 616 103</b>     |
| <b>Equity and liabilities</b>                              |          |                          |                          |
| <b>Equity</b>  |          |                          |                          |
| Issued and paid-up capital                                 | (20)     | 757 479 400              | 757 479 400              |
| Treasury shares  | (21)     | (143 327 985)            | --                       |
| Legal reserve  | (22)     | 379 505 774              | 363 627 770              |
| Retained earnings  | (23)     | 3 648 917 046            | 1 182 365 129            |
| <b>Equity attributable to owners of the Parent Company</b> |          | <b>4 642 574 235</b>     | <b>2 303 472 299</b>     |
| Non-controlling interests                                  | (24)     | 158 005                  | 53 721                   |
| <b>Total Equity</b>  |          | <b>4 642 732 240</b>     | <b>2 303 526 020</b>     |
| <b>Liabilities</b>   |          |                          |                          |
| <b>Non-current liabilities</b>                             |          |                          |                          |
| Borrowings   | (25)     | 888 522 538              | 120 392 380              |
| Deferred tax liabilities                                   | (10-3)   | 255 316 160              | 241 146 994              |
| Lease liabilities  | (33-2)   | --                       | 1 642 532                |
| Creditors and other credit balances- non current           | (29)     | 103 020 835              | --                       |
| Trade and notes payable                                    | (26)     | --                       | 301 142 055              |
| <b>Total non-current liabilities</b>                       |          | <b>1 246 859 533</b>     | <b>664 323 961</b>       |
| <b>Current liabilities</b>                                 |          |                          |                          |
| Trade and notes payable                                    | (26)     | 720 176 243              | 839 311 693              |
| Credit facilities  | (25)     | 99 916 937               | 615 044 229              |
| Current income tax liability                               | (10-2)   | 1 102 259 109            | 374 014 396              |
| Current portion of long term borrowings                    | (25)     | 145 493 141              | 25 481 075               |
| Lease liabilities  | (33-2)   | 1 176 042                | 3 625 821                |
| Creditors and other credit balances                        | (29)     | 713 424 488              | 345 087 344              |
| Dividends payable  | (28)     | --                       | 600 302 425              |
| Provisions   | (27)     | 111 684 116              | 77 899 139               |
| <b>Total current liabilities</b>                           |          | <b>2 894 130 076</b>     | <b>2 880 766 122</b>     |
| <b>Total Liabilities</b>                                   |          | <b>4 140 989 609</b>     | <b>3 545 090 083</b>     |
| <b>Total equity and liabilities</b>                        |          | <b>8 783 721 849</b>     | <b>5 848 616 103</b>     |

- The accompanying notes form an integral part of the consolidated financial statements and to be read therewith.

Sergio Alcantarilla Rodriguez  
Chief Executive Officer

Arturo Gallart Mauri  
Chief Financial Officer

- Auditor's report attached.




**Arabian Cement Company (S.A.E)**  
**Consolidated Statement of profit and loss**  
**for the year ended December 31, 2025**

|  | Note No. | <u>December 31, 2025</u> | <u>December 31, 2024</u> |
|--|----------|--------------------------|--------------------------|
|  |          | <u>EGP</u>               | <u>EGP</u>               |
| Sales (net)  | (4)      | 12 447 320 081           | 8 729 782 821            |
| Cost of sales  | (5)      | (7 389 054 416)          | (6 642 972 487)          |
| <b>Gross profit</b>                                      |          | <b>5 058 265 665</b>     | <b>2 086 810 334</b>     |
| <b><u>Add/(deduct):</u></b>                              |          |                          |                          |
| General and administrative expenses                      | (6)      | (384 332 833)            | (267 798 104)            |
| Provisions   | (27)     | (74 505 707)             | (56 052 950)             |
| Expected credit losses on trade receivables              | (17)     | (3 603 563)              | --                       |
| Reversal of expected credit losses on trade receivables  | (17)     | --                       | 1 106 452                |
| Reversal for impairment of investment in a joint venture |          | --                       | 780 000                  |
| Gain on disposal of investment in a joint venture        |          | --                       | 1 270 000                |
| Interest income  |          | 226 274 781              | 56 458 493               |
| Other income   | (7)      | 53 339 508               | 18 292 936               |
| Finance costs  | (8)      | (49 841 733)             | (91 188 916)             |
| Gain on disposal of property, plant and equipment        |          | 1 140 000                | --                       |
| Foreign currency exchange differences                    |          | (101 578 240)            | (243 812 127)            |
| <b>Net profit for the year before tax</b>                |          | <b>4 725 157 878</b>     | <b>1 505 866 118</b>     |
| Income tax   | (10-1)   | (1 125 467 657)          | (345 730 996)            |
| <b>Net profit for the year after tax</b>                 |          | <b>3 599 690 221</b>     | <b>1 160 135 122</b>     |
| <b>Profit attributable to:</b>                           |          |                          |                          |
| Owners of the Parent Company                             | (23)     | 3 599 585 937            | 1 160 129 411            |
| Non-controlling interests                                | (24)     | 104 284                  | 5 711                    |
|  |          | <b>3 599 690 221</b>     | <b>1160 135 122</b>      |
| <b>Earnings per share</b>                                | (11)     | <b>9.49</b>              | <b>3.02</b>              |

- The accompanying notes form an integral part of the consolidated financial statements and to be read therewith.

**Sergio Alcantarilla Rodriguez**  
**Chief Executive Officer**



**Arturo Gallart Mauri**  
**Chief Financial Officer**



**Arabian Cement Company (S.A.E)**  
**Consolidated Statement of Comprehensive Income**  
**for the year ended December 31, 2025**

|  | <u>December 31, 2025</u>    | <u>December 31, 2024</u>    |
|--|-----------------------------|-----------------------------|
|  | <u>EGP</u>                  | <u>EGP</u>                  |
| Net profit for the year after tax            | 3 599 690 221               | 1 160 135 122               |
| Items of other comprehensive income          | --                          | --                          |
| <b>Comprehensive income for the year</b>     | <b><u>3 599 690 221</u></b> | <b><u>1 160 135 122</u></b> |
| <b>Comprehensive income attributable to:</b> |                             |                             |
| Owners of the Parent Company                 | 3 599 585 937               | 1 160 129 411               |
| Non-controlling interests                    | 104 284                     | 5 711                       |
|  | <b><u>3 599 690 221</u></b> | <b><u>1 160 135 122</u></b> |

- The accompanying notes form an integral part of the consolidated financial statements and to be read therewith.

**Sergio Alcantarilla Rodriguez**  
Chief Executive Officer



**Arturo Gallart Mauri**  
Chief Financial Officer



Arabian Cement Company (S.A.E)  
Consolidated Statement of Changes In Shareholders' Equity  
for the year ended December 31, 2025

|  | Issued and paid-up capital |  | Treasury shares |  | Legal reserve |  | Retained earnings |  | Attributable to the owners of the Parent Company |  | Non-controlling interests |  | Total           |  |
|--|----------------------------|--|-----------------|--|---------------|--|-------------------|--|--|--|---------------------------|--|-----------------|--|
|  | EGP                        |  | EGP             |  | EGP           |  | EGP               |  | EGP  |  | EGP                       |  | EGP             |  |
| Balance as of January 1, 2024            | 757 479 400                |  | --              |  | 294 829 534   |  | 701 912 725       |  | 1 754 221 659                                    |  | 48 010                    |  | 1 754 269 669   |  |
| Transferred to legal reserve             | --                         |  | --              |  | 68 798 236    |  | (68 798 236)      |  | --   |  | --                        |  | --              |  |
| Total comprehensive income for the year  | --                         |  | --              |  | --            |  | 1160 129 411      |  | 1160 129 411                                     |  | 5 711                     |  | 1160 135 122    |  |
| Dividends distributed to shareholders    | --                         |  | --              |  | --            |  | (600 302 425)     |  | (600 302 425)                                    |  | --                        |  | (600 302 425)   |  |
| Dividends distributed to employees       | --                         |  | --              |  | --            |  | (10 576 346)      |  | (10 576 346)                                     |  | --                        |  | (10 576 346)    |  |
| Balance as of December 31, 2024          | 757 479 400                |  | --              |  | 363 627 770   |  | 1 182 365 129     |  | 2 303 472 299                                    |  | 53 721                    |  | 2 303 526 020   |  |
| Balance as of January 1, 2025            | 757 479 400                |  | --              |  | 363 627 770   |  | 1 182 365 129     |  | 2 303 472 299                                    |  | 53 721                    |  | 2 303 526 020   |  |
| Treasury shares acquired during the year | --                         |  | (143 327 985)   |  | --            |  | --                |  | (143 327 985)                                    |  | --                        |  | (143 327 985)   |  |
| Transferred to legal reserve             | --                         |  | --              |  | 15 878 004    |  | (15 878 004)      |  | --   |  | --                        |  | --              |  |
| Total comprehensive income for the year  | --                         |  | --              |  | --            |  | 3 599 585 937     |  | 3 599 585 937                                    |  | 104 284                   |  | 3 599 690 221   |  |
| Dividends distributed to shareholders    | --                         |  | --              |  | --            |  | (1 102 110 289)   |  | (1 102 110 289)                                  |  | --                        |  | (1 102 110 289) |  |
| Dividends distributed to employees       | --                         |  | --              |  | --            |  | (15 045 727)      |  | (15 045 727)                                     |  | --                        |  | (15 045 727)    |  |
| Balance as of December 31, 2025          | 757 479 400                |  | (143 327 985)   |  | 379 505 774   |  | 3 648 917 046     |  | 4 642 574 235                                    |  | 158 005                   |  | 4 642 732 240   |  |

- The accompanying notes form an integral part of the consolidated financial statements and to be read therewith.

Sergio Alcantarilla Rodriguez  
Chief Executive Officer



Arturo Gallart Mauri  
Chief Financial Officer



**Arabian Cement Company (S.A.E)**  
**Consolidated Statement of Cash flow**  
**for the year ended December 31, 2025**

|   | <u>Note No.</u> | <u>December 31, 2025</u> | <u>December 31, 2024</u> |
|---|-----------------|--------------------------|--------------------------|
|   |                 | <u>EGP</u>               | <u>EGP</u>               |
| <b><u>Cash flows from operating activities</u></b>                    |                 |                          |                          |
| Net profit for the year before tax                                    |                 | 4 725 157 878            | 1 505 866 118            |
| <b><u>Adjusted by:</u></b>  |                 |                          |                          |
| Finance costs   | (8)             | 49 841 733               | 91 188 916               |
| Interest income   |                 | (226 274 781)            | (56 458 493)             |
| Expected credit losses on trade receivables                           | (17)            | 3 603 563                | --                       |
| Reversal of expected credit losses on trade receivables               | (17)            | --                       | (1 106 452)              |
| Reversal for impairment of investment in a joint venture              |                 | --                       | ( 780 000)               |
| Gain on disposal of investment in a joint venture                     |                 | --                       | (1 270 000)              |
| Gain on disposal of property, plant and equipment                     |                 | (1 140 000)              | --                       |
| Depreciation of property, plant and equipment                         | (12)            | 259 089 682              | 221 562 864              |
| Amortization of intangible assets                                     | (14)            | 28 156 249               | 28 156 249               |
| Amortization of right of use assets                                   | (33)            | 2 525 364                | 7 082 414                |
| Loss on lease contract termination                                    |                 | 92 934                   |                          |
| Provisions formed during the year                                     | (27)            | 74 505 707               | 56 052 950               |
|   |                 | <b>4 915 558 329</b>     | <b>1 850 294 566</b>     |
| (Increase) / decrease in inventories                                  |                 | (201 156 175)            | 133 615 986              |
| (Increase) in debtors and other debit balances                        |                 | (433 385 613)            | (412 570 426)            |
| (Increase) / decrease in trade receivables                            |                 | (87 971 822)             | 69 674 226               |
| Decrease / (increase) in amounts due from related parties             |                 | 156 657                  | ( 61 289)                |
| Increase in creditors and other credit balances                       |                 | 471 357 979              | 22 853 568               |
| (Decrease) / increase in trade and notes payable                      |                 | (420 277 505)            | 71 000 142               |
| Provisions used   | (27)            | (40 720 730)             | (32 599 145)             |
|   |                 | <b>4 203 561 120</b>     | <b>1 702 207 628</b>     |
| <b>Cash flows generated from operating activities</b>                 |                 | <b>(48 679 056)</b>      | <b>(79 141 201)</b>      |
| Finance costs paid  |                 | (336 512 980)            | (210 923 879)            |
| Current income tax paid   |                 | <b>3 818 369 084</b>     | <b>1 412 142 548</b>     |
| <b>Net cash flows generated from operating activities</b>             |                 |                          |                          |
| <b><u>Cash flows from investing activities</u></b>                    |                 |                          |                          |
| Payments for purchase of property, plant and equipment                |                 | (329 893 202)            | (206 542 630)            |
| Proceeds from disposal of property, plant and equipment               |                 | 1 140 000                | --                       |
| Payments for assets under construction                                |                 | (466 577 558)            | (705 472 770)            |
| Proceeds from selling of investment in a joint venture                |                 | --                       | 2 050 000                |
| Interest income received  |                 | 226 274 781              | 56 458 493               |
|   |                 | <b>(569 055 979)</b>     | <b>(853 506 907)</b>     |
| <b>Net cash flows (used in) investing activities</b>                  |                 |                          |                          |
| <b><u>Cash flows from financing activities</u></b>                    |                 |                          |                          |
| Net change in borrowings  |                 | 888 142 224              | 145 873 455              |
| Net change in credit facilities                                       |                 | (515 127 292)            | 524 969 956              |
| Payments for treasury shares  |                 | (143 327 985)            | --                       |
| Repayment for lease liabilities                                       |                 | (4 258 982)              | (4 283 057)              |
| Dividends paid  |                 | (1 702 412 714)          | (99 229 802)             |
|   |                 | <b>(1 476 984 749)</b>   | <b>567 330 552</b>       |
| <b>Net cash flows (used in) / generated from financing activities</b> |                 |                          |                          |
| <b>Net change in cash and cash equivalents during the year</b>        |                 | 1 772 328 356            | 1125 966 193             |
| Cash and cash equivalents at the beginning of the year                |                 | 1 687 062 873            | 561 096 680              |
| <b>Cash and cash equivalents at the end of the year</b>               | (19)            | <b>3 459 391 229</b>     | <b>1 687 062 873</b>     |

- The accompanying notes form an integral part of the consolidated financial statements and to be read therewith.

  
Sergio Alcantarilla Rodriguez  
Chief Executive Officer

  
Arturo Gallart Mauri  
Chief Financial Officer

## 1. General information

Arabian Cement Company S.A.E. (ACC or the Company), a joint stock Company incorporated in Cairo, Egypt, is a public company whose shares are traded at the EGX Egyptian Exchange. The Company was established on March 5, 1997, under the provisions of the Investment Law No. 230 of 1989 and the Capital Market Law No. 95 of 1992 according to the Chairman of the General Authority for Investment and Free Zones (GAFI) No. 167 of 1997.

The Company was registered at the Commercial Register under No. 13105 in Cairo on April 3, 2005, which was changed to No. 53445 on August 16, 2011, as the Company changed its registered office from 72 Gameat El Dowal Street, Mohandiseen, Giza- Egypt. The admin office changed to be on Gamal Abdel Nasser square (west Arabella), Fifth Settlement Arabella Plaza, Office Building (A), 5th floor.

The Company's objective is the manufacturing and sale of clinker, cement and the other related products and usage of mines and extraction of all mining materials required for the production of construction materials and road transportation for all the company's products. The Company may carry out other projects or amend its purpose according to the Investment Incentives and Guarantees Law.

The main shareholder of the Company is Aridos Jativa – Spanish Company, and it owns 60% of the Company's capital.

The Company's term is 25 years starting from the date of its registration at the commercial register.

The principle activities of the Company and its subsidiaries (the Group) are as follows:

- Arabian Cement Company: a cement producer with a clinker capacity of 4.2 million tons per annum that can produce 5 million tons per annum of cement.
- Andalus Concrete Company: a producer of concrete products and other constructions materials. The company owns 99.99% of the issued and paid up capital of Andalus Concrete Company.
- ACC Management and Trading Company: providing managerial restructuring services for companies, transportation of goods, projects management, general trading and preparation of feasibility studies. The Company owns 99% of the issued and paid up capital of ACC Management and Trading Company.
- Evolve for Investment and Project Management Principal Activities is Alternative Fuel - Construct and operate factories for recycling. The Company owns 99.99% of the issued and paid up capital of Evolve for Investment and Project Management.
- Egypt Green for environmental services, clean energy production and development: establishment and operate factory for recycle for the wastes of production and services activity. The Company owns 99.99% of the issued and paid up capital of Egypt Green.

## 2. Significant accounting policies

### 2.1 Basis of preparation

The consolidated financial statements have been prepared on the historical cost basis except for financial instruments that are measured at fair value or amortized cost, as appropriate.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services.

The consolidated financial statements were prepared in accordance with the Egyptian Accounting Standards issued by Ministerial Decree No. 110 of 2015 amended by Decree of the Minister of Investment No. 69 of 2019.

## 2.2 Basis of consolidation

The consolidated financial statements of the Group incorporate the financial statements of the Parent Company and entities controlled by the Parent Company (its subsidiaries). Control is achieved when the Company:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The Company reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

When the Company has less than a majority of the voting rights of an investee, it has power over the investee when the voting rights are sufficient to give it the practical ability to direct the relevant activities of the investee unilaterally. The Company considers all relevant facts and circumstances in assessing whether or not

the Company's voting rights in an investee are sufficient to give it power, including:

- The size of the Company's holding of voting rights relative to the size and dispersion of holdings of the other vote holders;
- Potential voting rights held by the Company, other vote holders or other parties;
- Rights arising from other contractual arrangements; and
- Any additional facts and circumstances that indicate that the Company has, or does not have, the current ability to direct the relevant activities at the time that decisions need to be made, including voting patterns at previous shareholders' meetings.

Consolidation of a subsidiary begins when the Company obtains control over the subsidiary and ceases when the Company loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss and other comprehensive income from the date the Company gains control until the date when the Company ceases to control the subsidiary.

Profit or loss and each component of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

When necessary, adjustments are made to the financial statements of a group Group to bring its accounting policies into line with the Group's accounting policies.

All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

### **Changes in the Group's ownership interests in existing subsidiaries**

Changes in the Group's ownership interests in subsidiaries that do not result in the Group losing control over the subsidiaries are accounted for as equity transactions. The carrying amounts of the Group's interests and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries. Any difference between the amount by which the non-controlling interests are adjusted and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Parent Company.

When the Group loses control of a subsidiary, the profit or loss on disposal is calculated as the difference between (i) the aggregate of the fair value of the consideration received or receivable and the fair value of any retained interest and (ii) the previous carrying amount of the assets (including goodwill), and liabilities of the subsidiary and any non-controlling interests.

When assets of the subsidiary are carried at re-valued amounts or fair values and the related cumulative gain or loss has been recognised in other comprehensive income and accumulated in equity, the amounts previously recognised in other comprehensive income and accumulated in equity are accounted for as if the Parent Company had directly disposed of the relevant assets (i.e. reclassified to profit or loss or transferred directly to retained earnings as specified by applicable EASs). The fair value of any investment retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under EAS 47 Financial Instruments or, when applicable, the cost on initial recognition of an investment in an associate or a jointly controlled Group.

### **2.3 Business combinations**

Acquisitions of businesses are accounted for using the acquisition method. The consideration transferred in a business combination is measured at fair value, which is calculated as the sum of the acquisition-date fair values of the assets transferred by the Group, liabilities incurred by the Group to the former owners of the acquiree and the equity interests issued by the Group in exchange for control of the acquiree. Acquisition-related costs are generally recognised in profit or loss as incurred.

At the acquisition date, the identifiable assets acquired and the liabilities assumed are recognised at their fair value at the acquisition date, except that:

- deferred tax assets or liabilities and liabilities or assets related to employee benefit arrangements are recognised and measured in accordance with EAS 24 Income Taxes and EAS 38 Employee Benefits respectively;
- liabilities or equity instruments related to share-based payment arrangements of the acquiree or share-based payment arrangements of the Group entered into to replace share-based payment arrangements of the acquiree are measured in accordance with EAS 39 Share-based Payment at the acquisition date; and
- assets (or disposal groups) that are classified as held for sale in accordance with EAS 32 Non-current Assets Held for Sale and Discontinued Operations are measured in accordance with that Standard.

Goodwill is measured as the excess of the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree, and the fair value of the acquirer's previously held equity interest in the acquiree (if any) over the net of the acquisition-date amounts of the identifiable assets acquired and the liabilities assumed. If, after reassessment, the net of the acquisition-date amounts of the identifiable assets acquired and liabilities assumed exceeds the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree and the fair value of the acquirer's previously held interest in the acquiree (if any), the excess is recognised immediately in profit or loss as a bargain purchase gain.

Non-controlling interests that are present ownership interests and entitle their holders to a proportionate share of the Groups net assets in the event of liquidation may be initially measured either at fair value or at the non-controlling interests' proportionate share of the recognised amounts of the acquiree's identifiable net assets. The choice of measurement basis is made on a transaction-by-transaction basis. Other types of non-controlling interests are measured at fair value or, when applicable, on the basis specified in another EAS.

When the consideration transferred by the Group in a business combination includes assets or liabilities resulting from a contingent consideration arrangement, the contingent consideration is measured at its acquisition-date fair value and included as part of the consideration transferred in a business combination. Changes in the fair value of the contingent consideration that qualify as measurement period adjustments are adjusted retrospectively, with corresponding adjustments against goodwill.

Measurement period adjustments are adjustments that arise from additional information obtained during the "measurement period" (which cannot exceed one year from the acquisition date) about facts and circumstances that existed at the acquisition date.

The subsequent accounting for changes in the fair value of the contingent consideration that do not qualify as measurement period adjustments depends on how the contingent consideration is classified. Contingent consideration that is classified as equity is not re-measured at subsequent reporting dates and its subsequent settlement is accounted for within equity. Contingent consideration that is classified as an asset or a liability is re-measured at subsequent reporting dates in accordance with, where applicable, EAS 26 or EAS 28 Provisions, Contingent Liabilities and Contingent Assets, as appropriate, with the corresponding gain or loss being recognised in profit or loss.

When a business combination is achieved in stages, the Group's previously held equity interest in the acquiree is re-measured to fair value at the acquisition date (i.e. the date when the Group obtains control) and the resulting gain or loss, if any, is recognised in profit or loss. Amounts arising from interests in the acquiree prior to the acquisition date that have previously been recognised in other comprehensive income are reclassified to profit or loss where such treatment would be appropriate if that interest were disposed of.

If the initial accounting for a business combination is incomplete by the end of the reporting period in which the combination occurs, the Group reports provisional amounts for the items for which the accounting is incomplete. Those provisional amounts are adjusted during the measurement period (see above), or additional assets or liabilities are recognised, to reflect new information obtained about facts and circumstances that existed at the acquisition date that, if known, would have affected the amounts recognised at that date.

#### **2.4 Revenue recognition**

The company recognizes revenue from contracts with customers based on a five-step model set out in the Egyptian Accounting Standard no. (48) - Revenue from contracts with customers

**Step 1: identify the contract with the customer:** A contract is defined as an agreement between two or more parties that create enforceable rights and obligations and sets out the criteria for every contract that must be met.

**Step 2: identify the performance obligations in the contract:** A performance obligation is a promise in a contract with a customer to transfer a goods or services to the customer.

**Step 3: determine the transaction price:** the transaction price is the amount of consideration to which the Group expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.

**Step 4: Allocate the transaction price to the performance obligation in the contract:** for a contract that has more than one performance obligation, the Group will allocate the transaction price to each performance obligation in an amount that depicts the amount of consideration to which the Group expects to be entitled in exchange for satisfying each performance obligation.

**Step 5: recognize revenue when (or as) the Group satisfies the performance obligation.**

If the consideration promised in a contract include a variable amount, the Group shall estimate the amount of consideration to which the Group will be entitled in exchange for transferring the promised goods or services to a customer.

An amount of consideration can vary because of discounts, rebates, refunds, credits, price concession, incentives, performance bounces, penalties, or other similar items. The promised consideration can also vary if the Group's entitlement to the consideration is contingent on the occurrence or non-occurrence of a future event.

The Group sells packed and non-packed cement and clinker, where selling process is either through selling invoices and/or specific contract with a customer.

**Sales of goods**

For contracts with customers which the only obligation is going to be selling cement, revenues shall be recognized at the time in which control over asset is transferred to the customer at a specific point in time, which is usually at the delivery date.

The Group recognizes revenue at the point in time at which the customer obtains control of a promised asset and the Group satisfies the performance obligation. The Group considers the below mentioned indicators to assess the transfer of control of the promised asset.

- The Group has a present right to payment for the asset
- The customer has the legal title to the asset
- The Group has transferred physical possession of the asset
- The customer has the significant risks and rewards of ownership of the asset
- The customer has accepted the asset.

**Transportation services**

Transportation revenue is recognized at a point in time when the company fulfils its performance obligations towards customers, i.e. when the product is delivered to the specified place.

**Other income**

Other income is recognized when the company fulfils its performance obligations towards customers.

**2.5 Foreign currencies**

The individual financial statements of each subsidiary are presented in the currency of the primary economic environment in which the Group operates (its functional currency).

In preparing the financial statements of each individual group Group, transactions in currencies other than the Group's functional currency (foreign currencies) are recognised at the rates of exchange prevailing at the dates of the transactions.

At the end of each reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing at the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences on monetary items are recognised in the consolidated statement of profit or loss in the period in which they arise.

The exchange rates for the major foreign currencies against EGP relevant to the annual financial statements were:

| Currency table | 2025    |          | 2024    |          |
|----------------|---------|----------|---------|----------|
|                | Average | Year end | Average | Year end |
| 1 US Dollar    | 49.26   | 47.66    | 44.39   | 50.84    |
| 1 Euro         | 55.49   | 55.87    | 48.11   | 52.54    |

## **2.6 Borrowing costs**

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets until such time, as the assets are substantially ready for their intended use or sale.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

All other borrowing costs are recognised in the consolidated statement of profit or loss in the period in which they are incurred.

The amount of borrowing costs that the Group capitalises during the period shall not exceed the amount of borrowing costs it incurred during that period, provided that the carrying amount of the qualifying asset on which eligible borrowing costs have been capitalized does not exceed its recoverable amount (being the higher of fair value less costs to sell or amount in use for that asset).

## **2.7 Employee benefits**

### **2.7.1 Profit sharing**

The company pays 10% of the cash profits which are allocated for distribution, at maximum of the employees' basic salaries. Employees' profit sharing is recognized as a dividend distribution through equity and as a liability when approved by the company's shareholders. No liability is recognized for profit sharing relating to undistributed profits.

### **2.7.2 Pension obligations (Social insurance)**

For defined contribution plans, the company pays contributions to the General Social Insurance Authority under Law No. 79 of 1975 and its amendments - plans on a mandatory basis. Once the contributions have been paid, the Company has no further payment obligations. The regular contributions constitute net periodic costs for the period during which they are due and as such are included in staff costs.

## **2.8 Taxation**

Income tax expense represents the sum of the tax currently payable and deferred tax.

### **2.8.1 Current tax**

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit as reported in the consolidated statement of comprehensive income because of items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

### **2.8.2 Deferred tax**

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax bases used in the computation of taxable profit.

Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilized.

Such deferred tax liabilities are not recognised if the temporary difference arises from goodwill and no deferred tax assets or liabilities are recognised for temporary differences resulting from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period. The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Company intends to settle its current tax assets and liabilities on a net basis.

### 2.8.3 Current and deferred tax for the year

Current and deferred tax are recognised as an expense or income in the consolidated statement of profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively.

## 2.9 Property, plant and equipment

Buildings, plant and equipment, furniture and fixtures held for use in the production, supply of goods or services or for administrative purposes are stated in the consolidated statement of financial position at cost less any accumulated depreciation and accumulated impairment losses.

Properties in the course of construction for production, administrative purposes or for a currently undetermined future use are carried at cost less any recognised impairment loss. Cost includes professional fees and, for qualifying assets, borrowing costs capitalized in accordance with the Group's accounting policy as described in note 2.7 Such properties are classified to the appropriate categories of property, plant and equipment when completed and ready for intended use. Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use.

Depreciation of buildings, plant and equipment as well as furniture and fixtures commences when the assets are ready for their intended use.

Freehold land is not depreciated.

Depreciation is recognized so as to write off the cost of assets (other than freehold land and properties under construction) less their residual values over their estimated useful lives, using the straight-line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the net sales proceeds and the carrying amount of the asset and is recognised in the consolidated statement of profit or loss.

The following estimated useful lives are used in the calculation of depreciation:

#### Arabian Cement Company

|                         |               |
|-------------------------|---------------|
| Buildings               | 10 – 20 years |
| Machinery and equipment | 20 years      |
| Furniture and fixtures  | 16 years      |
| Vehicles                | 10 years      |
| Other installations     | 20 years      |
| Computer and software   | 3 – 5 years   |

The following estimated useful lives are used in the subsidiaries in the calculation of depreciation:

**Andalus Ready-Mix Concrete**

|  |          |
|--|----------|
| Buildings                                | 50 years |
| Machinery and equipment                  | 20 years |
| Furniture, fixtures and office equipment | 15 years |
| Other installations                      | 5 years  |
| Vehicles                                 | 10 years |
| Computer and software                    | 3 years  |

**Evolve for Investment and Project Management**

|  |          |
|--|----------|
| Furniture, fixtures and office equipment | 3 years  |
| Vehicles                                 | 10 years |
| Computer and software                    | 3 years  |

**2.10 Intangible assets**

Intangible assets with finite useful lives that are acquired consolidated are carried at cost less accumulated amortization and accumulated impairment losses. Amortization is recognized on a straight-line basis over their estimated useful lives.

The estimated useful lives and amortization method are reviewed at the end of each reporting period, with the effect of any changes in estimating being accounted for on a prospective basis. Intangible assets with indefinite useful lives that are acquired consolidated are carried at cost less accumulated impairment losses.

An intangible asset is derecognized on disposal, or when no future economic benefits are expected from use or disposal. Gains or losses arising from de-recognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset, are recognized in the consolidated statement of profit or loss when the asset is derecognized.

| Assets               | Years    |
|----------------------|----------|
| Operating licence    | 20 years |
| Electricity contract | 10 years |

**2.11 Impairment of tangible and intangible assets**

At the end of each reporting period, the Group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

When it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Where a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest Group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

Intangible assets with indefinite useful lives and intangible assets not yet available for use are tested for impairment at least annually, and whenever there is an indication that the asset may be impaired.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in the consolidated statement of profit or loss.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognized immediately in the consolidated statement of profit or loss.

#### **2.12 Inventories**

Inventories are stated at the lower of cost and net realizable value.

Costs, includes an appropriate portion of fixed and variable production overheads as well as other costs incurred in bringing the inventories to their present location and conditions, and are assigned to inventories by the method most appropriate to the particular class of inventory, with the majority being priced on a moving average basis.

Net realizable value represents the estimated selling price for inventories less all estimated costs of completion and costs necessary to make the sale.

The net realizable value of an item of inventory may fall below its cost for many reasons including, damage, obsolescence, slow moving items, a decline in selling prices, or an increase in the estimate of costs to complete and costs necessary to make the sale. In such cases, the cost of that item is written-down to its net realizable value and the difference is recognized immediately in the consolidated statement of profit or loss.

#### **2.13 Provisions**

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that the Group will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (where the effect of the time value of money is material).

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, a receivable is recognised as an asset, if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

#### **2.14 Financial instruments**

Financial assets and liabilities are recognized when the company becomes a party to the contractual terms of the instrument.

##### **Recognition and initial measurement**

Trade receivables and debt securities issued are initially recognized when they are originated. All other financial assets and financial liabilities are initially recognized when the Group becomes a party to the contractual provisions of the instrument.

A financial asset (unless it is a trade receivable without a significant financing component) or financial liability is initially measured at fair value plus, for an item not at fair value through the consolidated statement of profit or loss (FVTPL), transaction costs that are directly attributable to its acquisition or issue. A trade receivable without a significant financing component is initially measured at the transaction price.

### **Classification and subsequent measurement**

#### **Financial assets**

On initial recognition, a financial asset is classified as measured at: amortized cost; fair value through other comprehensive income (FVOCI) – debt investment; FVOCI – equity investment; or FVTPL.

Financial assets are not reclassified subsequent to their initial recognition unless the Group changes its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

A financial asset is measured at amortized cost if it meets both of the following conditions and is not designated as at FVTPL:

- it is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

A debt investment is measured at FVOCI if it meets both of the following conditions and is not designated as at FVTPL:

- it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

On initial recognition of an equity investment that is not held for trading, the Group may irrevocably elect to present subsequent changes in the investment's fair value in OCI. This election is made on an investment-by-investment basis.

All financial assets not classified as measured at amortized cost or FVOCI as described above are measured at FVTPL.

This includes all derivative financial assets. On initial recognition, the Group may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortized cost or at FVOCI as at FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

#### **Financial assets – Business model assessment:**

The Group assesses the objective of the business model in which a financial asset is held at a portfolio level because this best reflects the way the business is managed, and information is provided to management. The information considered includes:

- the stated policies and objectives for the portfolio and the operation of those policies in practice. These include whether management's strategy focuses on earning contractual interest income, maintaining a particular interest rate profile, matching the duration of the financial assets to the duration of any related liabilities, or expected cash outflows or realizing cash flows through the sale of the assets.
- how the performance of the portfolio is evaluated and reported to the Group's management.
- the risks that affect the performance of the business model (and the financial assets held within that business model) and how those risks are managed.
- how managers of the business are compensated – e.g., whether compensation is based on the fair value of the assets managed or the contractual cash flows collected; and

- the frequency, volume, and timing of sales of financial assets in prior periods, the reasons for such sales and expectations about future sales activity.

Transfers of financial assets to third parties in transactions that do not qualify for derecognition are not considered sales for this purpose, consistent with the Group's continuing recognition of the assets.

Financial assets that are held for trading or are managed and whose performance is evaluated on a fair value basis are measured at FVTPL.

**Financial assets – Assessment whether contractual cash flows are solely payments of principal and interest:**

For the purposes of this assessment, 'principal' is defined as the fair value of the financial asset on initial recognition.

'Interest' is defined as consideration for the time value of money and for the credit risk associated with the principal amount outstanding during a particular period and for other basic lending risks and costs (e.g., liquidity risk and administrative costs), as well as a profit margin.

In assessing whether the contractual cash flows are solely payments of principal and interest, the Group considers the contractual terms of the instrument. This includes assessing whether the financial asset contains a contractual term that could change the timing or amount of contractual cash flows such that it would not meet this condition. In making this assessment, the Group considers:

- contingent events that would change the amount or timing of cash flows.
- terms that may adjust the contractual coupon rate, including variable-rate features.
- prepayment and extension features; and
- terms that limit the Group's claim to cash flows from specified assets (e.g., non-recourse features).

A prepayment feature is consistent with the solely payments of principal and interest criterion if the prepayment amount substantially represents unpaid amounts of principal and interest on the principal amount outstanding, which may include reasonable additional compensation for early termination of the contract. Additionally, for a financial asset acquired at a discount or premium to its contractual par amount, a feature that permits or requires prepayment at an amount that substantially represents the contractual par amount plus accrued (but unpaid) contractual interest (which may also include reasonable additional compensation for early termination) is treated as consistent with this criterion if the fair value of the prepayment feature is insignificant at initial recognition.

**Subsequent measurement – financial assets**

**Financial assets at FVTPL**

These assets are subsequently measured at fair value. Net gains and losses, including any interest or dividend income, are recognized in the consolidated statement of profit or loss.

**Financial assets at amortized cost**

These assets are subsequently measured at amortized cost using the effective interest method. The amortized cost is reduced by impairment losses. Interest income, foreign exchange gains and losses and impairment are recognized in the consolidated statement of profit or loss. Any gain or loss on de-recognition is recognized in the consolidated statement of profit or loss.

**Debt investments at FVOCI**

These assets are subsequently measured at fair value. Interest income is calculated using the effective interest method, foreign exchange gains and losses and impairment are recognized in the consolidated statement of profit or loss. Other net gains and losses are recognized in OCI. On de-recognition, gains and losses accumulated in OCI are reclassified to the consolidated statement of profit or loss.

#### **Equity Investments at FVOCI**

These assets are subsequently measured at fair value. Dividends are recognized as income in the consolidated statement of profit or loss unless the dividend clearly represents a recovery of part of the cost of the investment. Other net gains and losses are recognized in OCI and are never reclassified to the consolidated statement of profit or loss.

#### **Financial liabilities – Classification, subsequent measurement and gains and losses**

Financial liabilities are classified as measured at amortized cost or FVTPL. A financial liability is classified as at FVTPL if it is classified as held-for-trading, it is a derivative or it is designated as such on initial recognition.

#### **Financial liabilities**

Financial liabilities are measured at FVTPL and are measured at fair value and net gains and losses, including any interest expense, are recognized in profit or loss. Other financial liabilities are subsequently measured at amortized cost using the effective interest method. Interest

expense and foreign exchange gains and losses are recognized in the consolidated statement of profit or loss. Any gain or loss on derecognition is also recognized in the consolidated statement of profit or loss.

#### **Derecognition**

##### **Financial assets**

The Group derecognizes a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred or in which the Group neither transfers nor retains substantially all the risks and rewards of ownership and it does not retain control of the financial asset.

The Group enters transactions whereby it transfers assets recognized in its consolidated statement of financial position but retains either all or substantially all the risks and rewards of the transferred assets. In these cases, the transferred assets are not derecognized.

##### **Financial liabilities**

The Group derecognizes a financial liability when its contractual obligations are discharged or cancelled or expire. The Group also derecognizes a financial liability when its terms are modified and the cash flows of the modified liability are substantially different, in which case a new financial liability based on the modified terms is recognized at fair value.

On derecognition of a financial liability, the difference between the carrying amount extinguished and the consideration paid (including any non-cash assets transferred or liabilities assumed) is recognized in the consolidated statement of profit or loss.

#### **Offsetting**

Financial assets and financial liabilities are offset, and the net amount presented in the consolidated statement of financial position when, and only when, the Group currently has a legally enforceable right to set off the amounts and it intends either to settle them on a net basis or to realize the asset and settle the liability simultaneously.

#### **Impairment of assets**

##### **Non-derivative financial assets**

##### **Financial instruments and contract assets**

The Group recognizes loss allowances for ECLs on:

- financial assets measured at amortized cost.
- debt investments measured at FVOCI; and
- contract assets.

The company measures allowances for expected credit losses for receivables that are disclosed as trade receivables, debtors and other debit balances.

The Group measures loss allowances at an amount equal to lifetime ECLs, except for the following, which are measured at 12-month ECLs:

- debt securities that are determined to have low credit risk at the reporting date; and
- other debt securities and bank balances for which credit risk (i.e., the risk of default occurring over the expected life of the financial instrument) has not increased significantly since initial recognition.

The Group measures loss allowances for trade receivables and contract assets at an amount equal to lifetime ECLs.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Group's historical experience and informed credit assessment and including forward-looking information. The Group assumes that the credit risk on a financial asset has increased significantly if it is more than 90 days past due.

The Group considers a financial asset to be in default when:

- the trade receivable is unlikely to pay its credit obligations to the Group in full, without recourse by the Group to actions such as realizing security (if any is held); or
- the financial asset is more than 90 days past due.

The maximum period considered when estimating ECLs is the maximum contractual period over which the Group is exposed to credit risk.

#### **Measurement of expected credit losses:**

Expected credit losses are a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all cash shortfalls (i.e., the difference between the cash flows due to the Group in accordance with the contract and the cash flows that the Group expects to receive). ECLs are discounted at the effective interest rate of the financial asset.

#### **Credit-impaired financial assets**

At each reporting date, the Group assesses whether financial assets carried at amortized cost are credit impaired. A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidences that a financial asset is credit-impaired include observable data about the following events:

- significant financial difficulty of the debtor.
- a breach of contract, such as default of payment.
- the company, for economic or contractual reasons accepted the debtor repayment schedule that the company would not otherwise consider.
- it is becoming probable that the debtor will enter bankruptcy or other financial reorganization

#### **Presentation of expected credit losses in the consolidated statement of financial position**

Loss allowances for financial assets measured at amortized cost are deducted from the gross carrying amount of the assets. For debt securities at FVOCI, the loss allowance is recognized in OCI, instead of reducing the carrying amount of the asset.

#### **Write-off**

A Group shall directly reduce the gross carrying amount of a financial asset when the company has no reasonable expectations of recovering the full amount or portion of the financial asset. The Company expects not to recover a significant portion of the written-off amounts. However, the written-off financial assets may still be subject to enforcement activities in order to comply with the company's procedures for recovery of such receivable balances.

### **Non-financial assets**

Non-financial assets that have an indefinite useful life, for example goodwill, are not subject to amortization but are tested annually for impairment or more frequently when indicators arise. Assets with a finite useful life are subject to

depreciation or amortization and are reviewed (at least at the balance sheet date) for impairment whenever events or changes in circumstances indicate that the carrying amount may not be fully recoverable. An impairment loss is recognized for the amount by which the assets' carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and its value in use. For the purposes of assessing impairment,

assets are entitled based on the lowest level for which there are consolidated identifiable cash flows (cash-generating units). Impairment is recognized as an expense in the consolidated statement of profit or loss. Non-financial assets, which are impaired, are tested periodically to determine whether the recoverable amount has increased, and the impairment must be (partially) reversed.

Impairment losses on goodwill are not reversed. Reversal of impairments is only permitted if in a subsequent period after an impairment loss has been recognized, the amount of the impairment loss decreases, and the decrease can be related objectively to an event after the impairment loss was recognized.

### **Effective interest method**

The effective interest method is a method of calculating the amortized cost of a debt instrument and of allocating the interest income over the relevant period. The effective interest rate is the rate that exactly discounts expected future cash inflows (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and any other premiums or discounts) over the expected life of the debt instrument - or over the A shorter period of time, if appropriate - specifically up to the asset's net carrying amount on initial recognition.

The income from debt instruments, which is subsequently measured at amortized cost, is recognized in the consolidated statement of profit or loss on the basis of effective interest, and this interest income is presented under the line "finance income".

## **2.15 Lease Contracts**

The Minister of Investment Decree No. 69 of 2019 issued in March 2019 amended certain provisions of the Egyptian Accounting Standards issued by the Minister of Investment Decree No. 110 for the year 2015. These amendments included the addition of the Accounting Standard No. 49 to replace the Egyptian Accounting Standard No. (20) Accounting for Financial Leasing Operations, provided that it is applied to the financial periods beginning on or after January 1, 2020 and with the exception of the effective date, the date of the initial application is the beginning of the annual reporting period in which the Finance Lease Law No. 95 of 1995 and its amendments were cancelled, and in light of Standard No. 49 as at the beginning of the lease recognition of the "right of use" and the lease liability.

### **Initial measurement of the right-of-use asset**

At the commencement date, a lessee shall measure the right-of-use asset at cost, the cost of the right-of-use asset shall comprise:

- (a) The amount of the initial measurement of the lease liability, at the commencement date, a lessee shall measure the lease liability at the present value of the lease payments that are not paid at that date. The lease payments shall be discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the lessee shall use the lessee's incremental borrowing rate.
- (b) Any lease payments made at or before the commencement date, less any lease incentives received
- (c) Any initial direct costs incurred by the lessee; and
- (d) an estimate of costs to be incurred by the lessee in dismantling and removing the underlying asset, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease, unless those costs are incurred to produce inventories. The lessee incurs the obligation for those costs either at the commencement date or as a consequence of having used the underlying asset during a particular period.

**Subsequent measurement of the right-of-use asset**

After the commencement date, a lessee shall measure the right-of-use asset. Applying a cost model, a lessee shall measure the right-of-use asset at cost:

- (a) Less any accumulated depreciation and any accumulated impairment losses.
- (b) Adjusted for any re-measurement of the lease liability.

**Initial measurement of the lease liability**

At the commencement date, a lessee shall measure the lease liability at the present value of the lease payments that are not paid at that date. The lease payments shall be discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the lessee shall use the lessee's incremental borrowing rate.

**Subsequent measurement of the lease liability**

After the commencement date, a lessee shall measure the lease liability by

- (a) Increasing the carrying amount to reflect interest on the lease liability
- (b) Reducing the carrying amount to reflect the lease payments made
- (c) Re-measuring the carrying amount to reflect any reassessment or lease modifications, or to reflect revised in-substance fixed lease payments.

**Lease term**

The company shall determine the lease term as the non-cancellable period of a lease with periods covered by an option to extend the lease if the lessee is reasonably certain to exercise that option, and periods covered by an option to terminate the lease if the lessee is reasonably certain not to exercise the option. In assessing whether a lessee is reasonably certain to exercise an option to extend a lease, or not to exercise an option to terminate a lease.

**2.16 Grants**

Government grants are assistance by government in the form of transfers of resources to an Group in return for past or future compliance with certain conditions relating to the operating activities of the Group. They exclude those forms of government assistance which cannot reasonably have a value placed upon them and transactions with government which cannot be distinguished from the normal trading transactions of the Group.

Grants related to assets are government grants whose primary condition is that an Group qualifying for them should purchase, construct or otherwise acquire long-term assets. Subsidiary conditions may also be attached restricting the type or location of the assets or the periods during which they are to be acquired or held.

Government grants, including non-monetary grants at fair value, shall not be recognized until there is reasonable assurance that the Group will comply with the conditions attaching to them; and the grants will be received.

Government grants related to assets, including non-monetary grants at fair value, shall be presented in the consolidated statement of financial position through recognizes the grant as deferred income that is recognized in the consolidated statement of profit or loss on a systematic basis over the useful life of the asset.

**2.17 Segment Reporting**

An operating segment is a component of a Group:

- that engages in business activities from which it may earn revenues and incur expenses
- whose operating results are regularly reviewed by the Group's chief operating decision maker to make decisions about resources to be allocated to the segment and assess its performance.
- for which discrete financial information is available.

The Group depends on determining the segments to be presented on the basis of products and services.

### **3. Critical accounting judgements and key sources of estimation uncertainty**

In the application of the Group's accounting policies, which are described in note 2, management is required to make judgments, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

#### **3.1 Critical judgements in applying accounting policies**

The following are the critical judgements, apart from those involving estimations (see note (2.3) below), that the directors have made in the process of applying the Company's accounting policies and that have the most significant effect on the amounts recognized in the financial statements.

##### **3.1.1 Revenue recognition from contracts with customers**

Management takes into account the detailed criteria for recognition of revenue from the sale of goods in accordance with Egyptian Accounting Standard No. (48) "Revenue from Contracts with Customers", and in particular, whether the Company has transferred to the buyer full control over the sold goods. The additional costs of obtaining a contract with a customer are recognized as an asset if the Group expects to recover those costs, and the costs of fulfilling a contract are recognized as an asset when specific conditions are met.

##### **3.1.2 Deferred income taxes**

The measurement of deferred income tax assets and liabilities is based on the judgment of management. Deferred income tax assets are only capitalized if it is probable that they can be used.

Whether or not they can be used depends on whether the deductible tax temporary difference can be offset against future taxable gains.

In order to assess the probability of their future use, estimates must be made of various factors including future taxable profits. If the actual values differ from the estimates, this can lead to a change in the assessment of recoverability of the deferred tax assets and accounting for such a change, if any, is to be made on a prospective basis in the reporting periods affected by the change.

#### **3.2 Key sources of estimation uncertainty**

The following are the key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

##### **3.2.1 Useful lives of property, plant and equipment**

The carrying value of the Group's property, plant and equipment at the end of year ended December 31, 2025, amounted to EGP 2 522 323 523 (2024: EGP 1 669 630 565) (Note 12). Management's assessment of the useful life of property, plant and equipment is based on the expected use of the assets, the expected physical wear and tear on the assets, technological developments as well as past experience with comparable assets. A change in the useful life of any asset may have an effect on the amount of depreciation that is to be recognized in the consolidated statement of profit or loss for future periods.

##### **3.2.2 Useful lives of intangible assets.**

The carrying value of the Group's intangible assets at the end of year ended December 31, 2025, amounted to EGP 106 799 617 (2024: EGP 134 955 866), (Note 14). Management's assessment of the useful life of intangible assets is based on the expected use of the assets, the expected physical wear and tear on the assets, technological developments as well as past experience with comparable assets. A change in the useful life of any asset may have an effect on the amount of depreciation that is to be recognized in the consolidated statement of profit or loss for future periods.

**3.2.3 Provisions**

The carrying amount of provisions at the end of period ended December 31, 2025 is EGP 111 684 116 (2024: EGP 77 899 139). This amount is based on estimates of future costs for legal cases and other claims in connection with the Company's operations (Note 27). As the provisions cannot be determined accurately, the amount could change based on future developments. Changes in the amount of provisions are due to changes in management estimates and are accounted for on a prospective basis and recognized in the period in which the change in estimates arises.

**4. Sales (net)**

An analysis of the Company's revenue for the year is as follows:

| EGP                       | December 31, 2025     | December 31, 2024    |
|---------------------------|-----------------------|----------------------|
| <b>Local</b>              |                       |                      |
| Sales                     | 8 350 454 610         | 4 703 479 247        |
| Services                  | 281 863 546           | 179 825 230          |
| <b>Total Local Sales</b>  | <b>8 632 318 156</b>  | <b>4 883 304 477</b> |
| <b>Export</b>             |                       |                      |
| Sales                     | 3 356 422 381         | 3 222 781 048        |
| Services                  | 458 579 544           | 623 697 296          |
| <b>Total Export Sales</b> | <b>3 815 001 925</b>  | <b>3 846 478 344</b> |
| <b>Total Sales</b>        | <b>12 447 320 081</b> | <b>8 729 782 821</b> |

**5. Cost of sales**

An analysis of the Company's cost of sales for the year is as follows:

| EGP  | December 31, 2025    | December 31, 2024    |
|--|----------------------|----------------------|
| Raw materials  | 5 698 184 715        | 5 225 344 010        |
| Manufacturing depreciation (Note No. 12)                   | 254 765 548          | 217 717 204          |
| Amortization of Licenses - intangible assets (Note No. 14) | 28 156 249           | 28 156 249           |
| Amortization of right of use assets (Note No. 33-1)        | 2 525 364            | 7 082 414            |
| Transportation costs                                       | 764 279 332          | 792 242 214          |
| Overhead costs   | 641 143 208          | 372 430 396          |
| <b>Total</b>   | <b>7 389 054 416</b> | <b>6 642 972 487</b> |

**6. General and administration expenses**

An analysis of the Company's general and administration expenses for the year is as follows:

| EGP                                       | December 31, 2025  | December 31, 2024  |
|---|--------------------|--------------------|
| Professional services                     | 29 752 555         | 27 516 804         |
| Salaries and wages                        | 178 981 182        | 124 882 010        |
| Security and cleaning services            | 3 270 400          | 4 738 183          |
| Rentals                                   | 3 132 247          | 2 110 584          |
| Transportation costs                      | 9 713 478          | 12 440 064         |
| Advertising                               | 7 803 161          | 4 677 984          |
| Administrative depreciation (Note No. 12) | 4 324 134          | 3 845 660          |
| Other expenses                            | 147 355 676        | 87 586 815         |
| <b>Total</b>                              | <b>384 332 833</b> | <b>267 798 104</b> |

**7. Other Income**

Other income for the year ended December 31, 2025, includes export subsidies amounted to EGP 31 642 586.

**8. Finance costs**

An analysis of the Company's finance costs for the year is as follows:

| EGP   | December 31, 2025 | December 31, 2024 |
|---|-------------------|-------------------|
| Loan interest expense                                 | 24 613 130        | 2 754 107         |
| Lease liability interest (Note No. 33-2)              | 1 162 675         | 1 237 302         |
| Finance interest on long term trade and notes payable | 1 058 558         | 1 244 481         |
| Credit facilities interest expense                    | 23 007 370        | 85 953 026        |
| <b>Total</b>  | <b>49 841 733</b> | <b>91 188 916</b> |

**9. Compensation of key management personnel**

An analysis of the Company's compensation of key management personnel for the period is as follows:

| EGP   | December 31, 2025 | December 31, 2024 |
|---|-------------------|-------------------|
| Board of Directors allowances and salaries* | 94 831 593        | 81 543 935        |
| <b>Total</b>                                | <b>94 831 593</b> | <b>81 543 935</b> |

\* Included in the salaries and wages in the administrative expenses.

**10. Income taxes**

**10.1 Income tax recognised in the consolidated statement of profit or loss**

| EGP  | December 31, 2025    | December 31, 2024  |
|--|----------------------|--------------------|
| <b>Current income tax</b>                    |                      |                    |
| Current income tax for the year              | 1 102 259 109        | 374 014 396        |
| Current income tax related to prior years    | 9 039 382            | 12 788 222         |
| <b>Total current income tax for the year</b> | <b>1 111 298 491</b> | <b>386 802 618</b> |
| <b>Deferred tax</b>                          |                      |                    |
| Deferred tax for the year                    | 14 169 166           | (41 071 622)       |
| <b>Total tax expenses for the year</b>       | <b>1 125 467 657</b> | <b>345 730 996</b> |

**10.2 Current tax liabilities**

| EGP                               | December 31, 2025    | December 31, 2024  |
|-----------------------------------|----------------------|--------------------|
| Current tax liability (note 10.1) | 1 102 259 109        | 374 014 396        |
| <b>Current tax liabilities</b>    | <b>1 102 259 109</b> | <b>374 014 396</b> |

The average effective tax rate in the year ended 31 December 2025, is 23.33% (2024: 22.96%).

**10.3 Deferred tax liabilities**

Deferred tax liabilities arise from the following:

| December 31, 2025   | Opening balance      | Recognized in profit or loss | Ending balance       |
|---|----------------------|------------------------------|----------------------|
| <b>EGP</b>  |                      |                              |                      |
| <b>(Liabilities)/ Assets</b>  |                      |                              |                      |
| <b>Temporary differences</b>  |                      |                              |                      |
| Depreciation of property, plant and equipment and intangible assets | (237 734 026)        | (38 886 499)                 | (276 620 525)        |
| Unrealized foreign currency exchange (gain) / losses                | (3 412 968)          | 24 717 333                   | 21 304 365           |
| <b>Net deferred tax liability</b>                                   | <b>(241 146 994)</b> | <b>(14 169 166)</b>          | <b>(255 316 160)</b> |

| December 31, 2024   | Opening balance      | Recognized in profit or loss | Ending balance       |
|---|----------------------|------------------------------|----------------------|
| EGP   |                      |                              |                      |
| <b>(Liabilities)</b>  |                      |                              |                      |
| <b>Temporary differences</b>  |                      |                              |                      |
| Depreciation of property, plant and equipment and intangible assets | (282 218 616)        | 44 484 590                   | (237 734 026)        |
| Unrealized foreign currency exchange gain                           | —                    | (3 412 968)                  | (3 412 968)          |
| <b>Net deferred tax liability</b>                                   | <b>(282 218 616)</b> | <b>41 071 622</b>            | <b>(241 146 994)</b> |

**11. Earnings per share**

Basic earnings per share is calculated by dividing the earnings from continuing operations attributable to ordinary shareholders by the weighted average number of ordinary shares outstanding during the year. For diluted earnings per share, the weighted average number of ordinary shares in issue is adjusted to assume conversion of all dilutive potential ordinary shares. As the company does not have any dilutive potential, the basic and diluted earnings per share are the same.

The earnings from continuing operations and weighted average number of ordinary shares used in the calculation of basic and diluted earnings per share are as follows:

| EGP   | December 31, 2025    | December 31, 2024    |
|---|----------------------|----------------------|
| <b>Earnings (for basic and diluted earnings per share)</b>  |                      |                      |
| Net profit for the year attributable to owners of the parent                                      | 3 599 585 937        | 1 160 129 411        |
| Employees' share in distributable profits<br>(Note 18)  | (18 874 075)         | (15 045 727)         |
| <b>Distributable profit</b>   | <b>3 580 711 862</b> | <b>1 145 083 684</b> |
| <b>Number of shares (for basic and diluted earnings per share)</b>                                |                      |                      |
| Ordinary shares for the purposes of EPS – after excluding the impact of treasury shares (Note 21) | 377 155 593          | 378 739 700          |
| <b>Earnings per share from continuing operations</b>  | <b>9.49</b>          | <b>3.02</b>          |

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| 12. Property, plant and equipment (net)                  | EGP               | Freehold land      | Buildings          | Vehicles             | Machinery and Equipment | Furniture and fixtures | Other installations | Computers and software | Total |
|--|-------------------|--------------------|--------------------|----------------------|-------------------------|------------------------|---------------------|------------------------|-------|
| <b>COST</b>  |                   |                    |                    |                      |                         |                        |                     |                        |       |
| Balance at January 1, 2024                               | 50 243 436        | 695 148 822        | 67 485 657         | 2 903 406 606        | 17 375 697              | 308 453 384            | 28 093 778          | 4 070 207 380          |       |
| Additions  | --                | 36 782 424         | 114 761 922        | 39 482 876           | 2 812 388               | 10 614 696             | 2 088 324           | 206 542 630            |       |
| Transferred from assets under construction (Note No. 13) | --                | --                 | --                 | --                   | --                      | 1 043 700              | --                  | 1 043 700              |       |
| <b>Balance at December 31, 2024</b>                      | <b>50 243 436</b> | <b>731 931 246</b> | <b>182 247 579</b> | <b>2 942 889 482</b> | <b>20 188 085</b>       | <b>320 111 780</b>     | <b>30 182 102</b>   | <b>4 277 793 710</b>   |       |
| Balance at January 1, 2025                               | 50 243 436        | 731 931 246        | 182 247 579        | 2 942 889 482        | 20 188 085              | 320 111 780            | 30 182 102          | 4 277 793 710          |       |
| Additions  | --                | 182 400 595        | 57 878 966         | 73 272 624           | 2 050 673               | 7 337 890              | 6 952 454           | 329 893 202            |       |
| Disposals during the year                                | --                | --                 | (166 375)          | --                   | --                      | --                     | --                  | (166 375)              |       |
| Transferred from assets under construction (Note No. 13) | --                | --                 | --                 | 781 889 438          | --                      | --                     | --                  | 781 889 438            |       |
| <b>Balance at December 31, 2025</b>                      | <b>50 243 436</b> | <b>914 331 841</b> | <b>239 960 170</b> | <b>3 798 051 544</b> | <b>22 238 758</b>       | <b>327 449 670</b>     | <b>37 134 556</b>   | <b>5 389 409 975</b>   |       |
| <b>ACCUMULATED DEPRECIATION</b>                          |                   |                    |                    |                      |                         |                        |                     |                        |       |
| Balance at January 1, 2024                               | --                | 358 985 496        | 42 982 928         | 1 762 441 704        | 12 553 665              | 185 879 501            | 23 756 987          | 2 386 600 281          |       |
| Depreciation expense                                     | --                | 29 905 846         | 12 580 258         | 158 259 160          | 1 086 098               | 16 971 940             | 2 759 562           | 221 562 864            |       |
| <b>Balance at December 31, 2024</b>                      | <b>--</b>         | <b>388 891 342</b> | <b>55 563 186</b>  | <b>1 920 700 864</b> | <b>13 639 763</b>       | <b>202 851 441</b>     | <b>26 516 549</b>   | <b>2 608 163 145</b>   |       |
| Balance at January 1, 2025                               | --                | 388 891 342        | 55 563 186         | 1 920 700 864        | 13 639 763              | 202 851 441            | 26 516 549          | 2 608 163 145          |       |
| Depreciation expense                                     | --                | 30 150 833         | 28 721 710         | 178 346 107          | 1 091 849               | 17 546 898             | 3 232 285           | 259 089 682            |       |
| Accumulated depreciation of disposals                    | --                | --                 | (166 375)          | --                   | --                      | --                     | --                  | (166 375)              |       |
| <b>Balance at December 31, 2025</b>                      | <b>--</b>         | <b>419 042 175</b> | <b>84 118 521</b>  | <b>2 099 046 971</b> | <b>14 731 612</b>       | <b>220 398 339</b>     | <b>29 748 834</b>   | <b>2 867 086 452</b>   |       |
| <b>CARRYING AMOUNT</b>                                   |                   |                    |                    |                      |                         |                        |                     |                        |       |
| At December 31, 2025                                     | 50 243 436        | 495 289 666        | 155 841 649        | 1 699 004 573        | 7 507 146               | 107 051 331            | 7 385 722           | 2 522 323 523          |       |
| At December 31, 2024                                     | 50 243 436        | 343 039 904        | 126 684 393        | 1 022 188 618        | 6 548 322               | 117 260 339            | 3 665 553           | 1 669 630 565          |       |

- The depreciation expense of furniture and computers is included in the general and administrative expenses, Note (6) amounted to of EGP 4 324 134. The depreciation expense for the remaining assets is included in the cost of sales of Note (5) amounted to EGP 254 765 548 .

**13. Assets under construction**

| EGP   | December 31, 2025  | December 31, 2024  |
|---|--------------------|--------------------|
| Balance as of January 1                                       | 706 855 633        | 2 426 563          |
| Additions   | 466 577 558        | 705,472,770        |
| Transferred to property, plant and equipment<br>(Note No. 12) | (781 889 438)      | (1 043 700)        |
| <b>Ending balance</b>   | <b>391 543 753</b> | <b>706 855 633</b> |

Assets under construction are analyzed as follows:

|  |                    |                    |
|--|--------------------|--------------------|
| Machinery and equipment*               | 387 051 149        | 704 824 139        |
| Technology equipment and installations | 4 492 604          | 2 031 494          |
| <b>Total</b>                           | <b>391 543 753</b> | <b>706 855 633</b> |

\* The machinery and equipment as of December 31, 2025, represents the following projects:

- Project of alternative fuel new system for production line 2 amounted to EGP 240 235 369.
- Project of New Steel Cement Silo for production line 1 amounted to EGP 146 238 521.
- Other projects amounted to EGP 577 259.

**14. Intangible assets (net)**

| EGP   | Operating license    | Electricity contract | Total                |
|---|----------------------|----------------------|----------------------|
| <b>Cost</b>   |                      |                      |                      |
| Cost as of January 1, 2024  | 563 204 713          | 225 200 000          | 788 404 713          |
| Cost as of December 31, 2024                                      | 563 204 713          | 225 200 000          | 788 404 713          |
| <b>Accumulated amortization</b>                                   |                      |                      |                      |
| Accumulated amortization as of<br>January 1, 2024                 | (400 092 598)        | (225 200 000)        | (625 292 598)        |
| Amortization for the year   | (28 156 249)         | —                    | (28 156 249)         |
| <b>Total accumulated amortization as of<br/>December 31, 2024</b> | <b>(428 248 847)</b> | <b>(225 200 000)</b> | <b>(653 448 847)</b> |
| <b>Cost</b>   |                      |                      |                      |
| Cost as of January 1, 2025  | 563 204 713          | 225 200 000          | 788 404 713          |
| Cost as of December 31, 2025                                      | 563 204 713          | 225 200 000          | 788 404 713          |
| <b>Accumulated amortization</b>                                   |                      |                      |                      |
| Accumulated amortization as of<br>January 1, 2025                 | (428 248 847)        | (225 200 000)        | (653 448 847)        |
| Amortization for the year   | (28 156 249)         | —                    | (28 156 249)         |
| <b>Total accumulated amortization as of<br/>December 31, 2025</b> | <b>(456 405 096)</b> | <b>(225 200 000)</b> | <b>(681 605 096)</b> |
| <b>Net book value at December 31,2025</b>                         | <b>106 799 617</b>   | <b>—</b>             | <b>106 799 617</b>   |
| <b>Net book value at December 31,2024</b>                         | <b>134 955 866</b>   | <b>—</b>             | <b>134 955 866</b>   |

**Operating license**

As per the country's policies to obtain a license for the cement factory, the General Industrial Development Association approved the issuing of a license to the company on May 21, 2008 in the amount to EGP 281.4 million for the 1st production line with related liability on the company to pay 15% as an advance payment and the residual amount will be paid over 5 equal annual instalments after 1 year from starting production with a maximum of 18 months according to interest rate determined by Central Bank of Egypt (CBE).

The above-mentioned value will be also applied for the second line and a 25% will be paid as an advance payment and residual amount will be settled over a period of 3 years according to the interest rate determined by Central Bank of Egypt (CBE).

**15. Other assets (net)**

| EGP  | December 31, 2025 | December 31, 2024 |
|--|-------------------|-------------------|
| <b><u>Cost</u></b>                                 |                   |                   |
| Opening balance                                    | 143 404           | 143 404           |
| <b>Ending balance</b>                              | <b>143 404</b>    | <b>143 404</b>    |
| <b><u>Accumulated amortization</u></b>             |                   |                   |
| Opening balance                                    | (143 404)         | (143 404)         |
| <b>Ending balance</b>                              | <b>(143 404)</b>  | <b>(143 404)</b>  |
| <b>Net books at the year-end December 31, 2025</b> | <b>--</b>         | <b>--</b>         |
| <b>Net books at the year-end December 31, 2024</b> | <b>--</b>         | <b>--</b>         |

**16. Inventories**

| EGP               | December 31, 2025    | December 31, 2024  |
|-------------------|----------------------|--------------------|
| Raw materials     | 282 765 383          | 155 347 331        |
| Fuel              | 200 388 235          | 374 392 183        |
| Packing materials | 51 934 042           | 49 406 144         |
| Spare parts       | 190 443 899          | 70 811 159         |
| Work in progress  | 6 860 748            | 4 629 032          |
| Goods in transit  | 482 738              | 1 735 050          |
| Finished goods    | 320 771 173          | 196 169 144        |
| <b>Total</b>      | <b>1,053,646,218</b> | <b>852 490 043</b> |

The cost of inventories charged to cost of sales amount to EGP 5 698 184 715 (Note No. 5).

**17. Trade receivables (net)**

| EGP   | December 31, 2025  | December 31, 2024  |
|---|--------------------|--------------------|
| Trade receivables                                   | 252 055 609        | 164 083 787        |
| Less: expected credit losses for trade receivables* | (7 639 192)        | (4 035 629)        |
| <b>Total</b>  | <b>244 416 417</b> | <b>160 048 158</b> |

\* The movement for the expected credit losses for the trade receivables during the year is analysed as follows:

| EGP   | December 31, 2025 | December 31, 2024 |
|---|-------------------|-------------------|
| Opening balance   | 4 035 629         | 5 142 081         |
| Expected credit losses for the year                     | 3 603 563         | --                |
| Reversal of expected credit losses on trade receivables | --                | (1 106 452)       |
| <b>Ending balance</b>                                   | <b>7 639 192</b>  | <b>4 035 629</b>  |

Aging of trade receivables as follows:

| EGP                   | December 31, 2025  | December 31, 2024  |
|-----------------------|--------------------|--------------------|
| Less than 30 days     | 215 845 583        | 133 526 676        |
| Between 30 to 60 days | 3 686 065          | 2 907 387          |
| Between 60 to 90 days | 3 291 395          | 3 172 420          |
| More than 90 days     | 29 232 566         | 24 477 304         |
| <b>Total</b>          | <b>252 055 609</b> | <b>164 083 787</b> |

For calculating expected credit losses, the Group uses a simplified approach to amounts receivable from trade receivables. The following table shows the provision for expected credit losses according to the age of debts:

| EGP                   | December 31, 2025 | December 31, 2024 |
|-----------------------|-------------------|-------------------|
| Less than 30 days     | --                | --                |
| Between 30 to 60 days | --                | --                |
| Between 60 to 90 days | --                | --                |
| More than 90 days     | 7 639 192         | 4 035 629         |
| <b>Total</b>          | <b>7 639 192</b>  | <b>4 035 629</b>  |

#### 18. Debtors and other debit balances (net)

| EGP                                  | December 31, 2025    | December 31, 2024  |
|--------------------------------------|----------------------|--------------------|
| Advance to suppliers                 | 826 903 241          | 337 937 203        |
| Withholding tax                      | 87 116 707           | 62 598 958         |
| Prepaid expenses                     | 32 824 843           | 28 900 619         |
| Value added tax                      | 9 292 353            | 3 603 571          |
| Real estate tax                      | 1 572 127            | 1 572 127          |
| Deposit with others                  | 3 582 653            | 3 582 653          |
| Employees' dividends in advance*     | 18 874 075           | 15 045 727         |
| Letters of guarantee— cash margin    | 13 808 814           | 160 105 255        |
| Unbilled receivables                 | 1 153 704            | 12 445 359         |
| Cash imprest fund                    | 11 739 159           | 9 353 543          |
| Other debit balances                 | 107 476              | 31 051             |
| Less: - Impairment losses on debtors | (2 196 090)          | (2 196 090)        |
| <b>Total</b>                         | <b>1 004 779 062</b> | <b>632 979 976</b> |

\* The employees' dividends in advance will be approved by the Ordinary General Assembly Meeting of the Company that will be held during year 2026.

#### 19. Cash and bank balances

For the purposes of the consolidated cash flow statement, cash and cash equivalents include cash in hand, demand deposits and balances at banks. Cash equivalents are short-term, highly liquid investments of maturities of three months or less from the acquisition date, that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Cash and cash equivalents at year end as shown in the consolidated statement of cash flows can be reconciled to the related items in the consolidated statement of financial position as follows:

| EGP                                | December 31, 2025    | December 31, 2024    |
|------------------------------------|----------------------|----------------------|
| Cash in hand                       | 11 325 383           | 11 916 374           |
| Current account – local currency   | 1 839 630 454        | 845 120 286          |
| Current account – foreign currency | 1 599 7 02 241       | 824 749 941          |
| Bank deposits                      | 8 733 151            | 5 276 272            |
| <b>Total</b>                       | <b>3 459 391 229</b> | <b>1 687 062 873</b> |

#### 20. Issued and paid-up capital

| EGP   | December 31, 2025  | December 31, 2024  |
|---|--------------------|--------------------|
| Par value per share   | 2                  | 2                  |
| Number of ordinary shares authorized, issued and fully paid | 378 739 700        | 378 739 700        |
| <b>Issued capital</b>                                       | <b>757 479 400</b> | <b>757 479 400</b> |

#### 21. Treasury shares

On July 21, 2025, the Board of Directors of the Company has approved to acquire treasury shares. The Company has acquired during 2025; 3 872 255 shares amounted to EGP 143 327 985 which represents 1% of the total Company's shares of capital.

#### 22. Legal reserve

In accordance with the Companies Law No.159 of 1981, as amended and the Company's articles of incorporation, a percentage of annual net profit is appropriated to legal reserve. The Group shall cease the appropriation when the legal reserve reaches 50% of the issued capital. The legal reserve is not eligible for distribution to shareholders. The applied percentage of legal reserve is as follow:

| Description                            | %   |
|--|-----|
| Arabian Cement Company                 | 10% |
| Andalus Concrete Company               | 10% |
| ACC for Management and Trading Company | 5%  |

#### 23. Retained earnings

| EGP   | December 31, 2025    | December 31, 2024    |
|---|----------------------|----------------------|
| <b>Beginning balance</b>                            | <b>1 182 365 129</b> | <b>701 912 725</b>   |
| Transferred to legal reserve                        | (15 878 004)         | (68 798 236)         |
| Dividends distributed to shareholders               | (1102 110 289)       | (600 302 425)        |
| Dividends distributed to employees                  | (15 045 727)         | (10 576 346)         |
| Profit attributable to owners of the Parent Company | 3 599 585 937        | 1 160 129 411        |
| <b>Ending balance</b>                               | <b>3 648 917 046</b> | <b>1 182 365 129</b> |

**24. Non-controlling interests**

| EGP  | December 31, 2025 | December 31, 2024 |
|--|-------------------|-------------------|
| Opening balance                                  | 53 721            | 48 010            |
| Profit attributable to non-controlling interests | 104 284           | 5 711             |
| <b>Balance at end of year</b>                    | <b>158 005</b>    | <b>53 721</b>     |

**25. Borrowings**

| EGP                             | Current            |                    | Non-current        |                    |
|---------------------------------|--------------------|--------------------|--------------------|--------------------|
|                                 | December 31, 2025  | December 31, 2024  | December 31, 2025  | December 31, 2024  |
| <b>First: Credit facilities</b> |                    |                    |                    |                    |
| Credit facilities – CIB*        | 99 916 937         | 615 044 229        | --                 | --                 |
| <b>Total Facilities</b>         | <b>99 916 937</b>  | <b>615 044 229</b> | <b>--</b>          | <b>--</b>          |
| <b>Second: Borrowings</b>       |                    |                    |                    |                    |
| Bank loan – NBE**               | 27 056 585         | 25 481 075         | 118 684 899        | 120 392 380        |
| Bank loan – EBRD***             | 118 436 556        | --                 | 769 837 639        | --                 |
| <b>Total bank Loan</b>          | <b>145 493 141</b> | <b>25 481 075</b>  | <b>888 522 538</b> | <b>120 392 380</b> |

**\* Commercial international bank (CIB)**

Commercial international Bank "CIB" (Egypt) S.A.E as the "Lending Bank" entered into agreement with the company (borrower), The bank has agreed to extend the borrower facility packages for EGP 650 million with interest of 0.6% calculated annually over corridor offer rate debited monthly as this borrowing contract may be used for the case of:

- Loan in local currency or maximum tenor of 120 days with the purpose of financing company's working investment needs including raw materials, transportation, fees of export business, spare parts, purchases, and supplier payments.
- Opening letter of credit and IDCs in foreign currency subject that does not exceed at any point the amount of facility.
- Financing spare parts small machinery and related services financing to be capped at EGP 60 million.
- Plant operation dues Reliance Heavy Industrial to be limited to 50% of the facilities at any point in time, which is equivalent to an amount of EGP 325 million.

The contract obligates the company with the following:

- Customs insurances fees, customs agent's fees, and other expenses related to factory & taxes to be capped at 20% of the facility.
- Salaries and wages to be capped at 3% of the facility.
- Utilities (excluding Electricity) to be capped at 10% of the facility.
- Utilities (Electricity) to be capped at 10% of the facility.
- The main shareholder undertakes an irrevocable and unconditional undertaking not to waive any portion of the controlling interest that is less than 50% plus (1) share without obtaining the bank's prior written consent.
- Endorsement of the Borrower's all-risk insurance policy/policies in favour of the lender for itself and on behalf of the lenders in all assets, covering not less than 110% of the loans extended to the borrower.
- Not to incur any additional indebtedness excluding the 200 MEGP from NBE to finance working investment and long-term debts with total amount of EUR 3,090,000 and long-term debts from European Bank for Reconstruction and Development (EBRD) for the amount of 25,100,000 Euro prior to notifying the bank.
- Not to distribute dividends unless the Borrower is in compliance with all financial covenants pre and post distribution and no occurrence of the event of default would be caused as a result of said distribution.

- The borrower undertakes that the financial leverage ratio shall not to exceed (1.5) thereafter throughout the remaining tenor of the facility.
- The Borrower undertakes that the net financial Debt to EBITDA shall not exceed 2 times.

**\*\* National Bank of Egypt - NBE**

A facility agreement have been signed between the Company (the "borrower") and the National Bank of Egypt (the "lender") for the Anti - Industrial Pollution Program "third phase", and under the grant from KfW Development Bank's grant for industrial pollution control projects with a total amount of Euro 3 090 000 to be paid over five years in 20 quarterly installments at an interest rate of 3% above the Euribor rate for 6 months. The monthly commission is calculated at a rate of one per mille on the highest debit balance for the amounts withdrawn or used from the facility agreement. The financing amount shall be utilized as follows:

- Pay the amounts due to contractors and/ or local and foreign suppliers through making banking transfers in favor of the Project's contractors and suppliers by virtue of supply agreements approved by the Egyptian Environmental Affairs Agency's (EEAA) Project Implementation Unit (PIU) supported by invoices, progress payments and/ or claims approved by the Borrower.
- Open irrevocable at-sight / deferred letters of credit (LCs) and/ or accept incoming documentary related to the Project, and
- Refinance or pay the shipping documents received under opened LCs and/ or issued LGs, and/ or pay the value of the documentary collections related to the project.
- To guarantee the facility including principal amount, interests, commissions, expenses and fees and/or any other due amounts under this facility, and as a guarantee for the borrower performance of the obligations subject to this Contract, the Borrower presents to the Bank to increase the existing commercial mortgage in favor of the Bank in the amount of the tangible assets contemplated herein. In case of canceling the mortgages made on the Borrower's assets, a first-degree commercial mortgage shall be taken out on the tangible assets, subject of the Facility within 3 months from the Project's completion date.
- The pledges in the financing agreement other than the guarantees referred to earlier included the followings:
- Not incur any indebtedness and/or loans or facilities from the banking sector whether inside or outside of Egypt unless a prior written consent from the Bank is obtained.
- Obtain the required certificate from EEAA, which shall indicate pollution abatement as per the relevant study.
- Not to pay any dividends except after repaying any amounts due under the Facility.
- The leverage ratio shall not exceed 2.5 times during the fiscal year ended December 31, 2025.
- The Borrower shall take out an insurance on all relevant works and property forming part of the Project, in the range of 110% of the full amount of facility.

According to the terms of the facility agreement, the borrower enjoys a grant provided by the bank at different percentages of the value of the facility, determined according to several conditions stipulated in the financing contract, where no return is calculated on those percentages and/or is reduced from the value of the facility.

**\*\*\*European Bank for Reconstruction and Development - EBRD**

During the period, the Company has signed a loan agreement of EUR 25 million with the European Bank for Reconstruction and Development (EBRD) with interest rate calculated at the three-months Euribor plus margin of 4.35% to support its decarbonization efforts and enhance energy efficiency. The total loan amount of EUR 25 million consists of two tranches:

- Tranche (1) not to exceed an amount of EUR 15,900,000 for the purpose of expanding the Alternative Fuel capacity for kiln 2 in addition to acquiring and installing Hydrogen injection system for kiln 1.
- Tranche (2) not to exceed an amount of EUR 9,100,000 for the purpose of acquiring and installing Hydrogen injection system for kiln 2.

The Company shall repay the loan in 15 equal quarterly instalments commencing on the first interest payment date occurring 18 months after the date of the loan agreement.

The contract obligates the company with the followings:

- The Company shall maintain Security Coverage Ratio at least 1.4.
- The Company shall maintain a ratio of total financial debt to equity not to exceed 1.3.
- The Company shall maintain a ratio of net financial debt to EBITDA not to exceed 2.5.

## 26. Trade and notes payable

| EGP                     | Current            |                    | Non-current       |                    |
|-------------------------|--------------------|--------------------|-------------------|--------------------|
|                         | December 31, 2025  | December 31, 2024  | December 31, 2025 | December 31, 2024  |
| Local trade payables    | 574 532 533        | 368 420 410        | --                | --                 |
| Foreign trade payables* | 145 643 710        | 469 102 287        | --                | 301 142 055        |
| Notes payable           | --                 | 1 788 996          | --                | --                 |
| <b>Total</b>            | <b>720 176 243</b> | <b>839 311 693</b> | <b>--</b>         | <b>301 142 055</b> |

\* During the year, the Company has entered into an early settlement and payment for the outstanding liability balance related to installing four units producing green Hydrogen from water via electrolysis process.

## 27. Provisions

| EGP                                 | Provision for claims |
|-------------------------------------|----------------------|
| Balance at January 1, 2025          | 77 899 139           |
| Formed during the year              | 74 505 707           |
| Used during the year                | (40 720 730)         |
| <b>Balance at December 31, 2025</b> | <b>111 684 116</b>   |

Management annually reviews and adjusts these provisions based on the latest developments, discussions and agreements with the involved parties.

## 28. Dividends distribution

On December 2, 2025, the Ordinary General Assembly of the Company approved to distribute dividends for the employees amounted to EGP 15 045 727 for 2024 profits and has approved to distribute dividends for the shareholders amounted to EGP 1 102 110 289 for the profits of the year ended December 31, 2024.

The company has paid during the year the approved dividends mentioned-above.

## 29. Creditors and other credit balances

| EGP  | December 31, 2025  | December 31, 2024  |
|--|--------------------|--------------------|
| <b>Current:</b>  |                    |                    |
| Advances from customers  | 261 328 287        | 75 134 462         |
| Accrued development fees                                       | 9 822 747          | 9 173 338          |
| Accrued customers rebates                                      | 228 436 643        | 115 642 455        |
| Accrued expenses   | 99 082 676         | 48 828 254         |
| Retention  | 18 597 040         | 30 472 002         |
| Accrued interest   | 5 755 165          | 12 334 452         |
| Accrued taxes  | 75 494 262         | 41 798 685         |
| Deferred Revenue – EBRD Grant*                                 | 5 536 420          | --                 |
| Deferred Revenue – Other Grants                                | 7 908 150          | 9 466 637          |
| Other  | 1 463 098          | 2 237 059          |
| <b>Total creditors and other credit balances – current</b>     | <b>713 424 488</b> | <b>345 087 344</b> |
| <b>Non-current:</b>  |                    |                    |
| Deferred Revenue – EBRD Grant*                                 | 103 020 835        | --                 |
| <b>Total creditors and other credit balances – non current</b> | <b>103 020 835</b> | <b>--</b>          |
| <b>Total creditors and other credit balances</b>               | <b>816 445 323</b> | <b>345 087 344</b> |

\*During the year, the Company has signed a loan agreement of EUR 25 million with the European Bank for Reconstruction and Development (EBRD) with ending balance of EUR 15 900 000 equivalent to EGP 888 274 195. During 2025, the Company received a grant from the European Bank for Reconstruction and Development (EBRD) amounted to EUR 2 000 000 equivalent to EGP 110 708 400 ,such grant related to assets constructions and the deferred revenue will be recognized in the separate statement of profit or loss over the useful life of the related asset using the straight line method.

The classification of the grant is as follows:

| EGP                            | Current           |                   | Non-current        |                   |
|--------------------------------|-------------------|-------------------|--------------------|-------------------|
|                                | December 31, 2025 | December 31, 2024 | December 31, 2025  | December 31, 2024 |
| Deferred revenue – EBRD Grant* | 5 536 420         | --                | 103 020 835        | --                |
| <b>Total</b>                   | <b>5 536 420</b>  | <b>--</b>         | <b>103 020 835</b> | <b>--</b>         |

### 30. Financial Instruments

#### 30.1 Capital risk management

The Company manages its capital to ensure that it will be able to continue as a going concern while maximizing the return to stakeholders through the optimisation of the debt and equity balance.

The capital structure of the Group consists of net debt (borrowings and other liabilities, offset by cash and bank balances and equity of the Company (comprising issued capital, legal reserve and retained).

The Group is not subject to any externally imposed capital requirements.

#### 30.2 Significant accounting policies

All the significant accounting policies adopted and the methods of their application, including the criteria for recognition, the basis of measurement and the basis on which income and expenses are recognised, in respect of each class of financial asset, financial liability and equity instrument are disclosed in Note 2.15 - Financial instruments.

#### 30.3 Categories of financial instruments

| EGP   | December 31, 2025 | December 31, 2024 |
|---|-------------------|-------------------|
| <b>Financial assets (i)</b>                   |                   |                   |
| Cash and bank balances (Note 19)              | 3 459 391 229     | 1 687 062 873     |
| Trade receivables (Note 17)                   | 244 416 417       | 160 048 158       |
| Due from related parties (Note 31)            | --                | 156 657           |
| <b>Financial liabilities (ii)</b>             |                   |                   |
| Borrowings (Note 25)                          | 1 034 015 679     | 145 873 455       |
| Credit facilities (Note 25)                   | 99 916 937        | 615 044 229       |
| Lease liabilities (Note 33-2)                 | 1 176 042         | 5 268 353         |
| Dividends payable                             | --                | 600 302 425       |
| Trade and notes payable (Note 26)             | 720 176 243       | 1 140 453 748     |
| Creditors and other credit balances (Note 29) | 816 445 323       | 345 087 344       |

(i) A total of EGP 2.085 billion (2024: EGP 1.485 billion) of other current assets does not meet the definition of a financial asset.

(ii) A total of EGP 2.182 million (2024: EGP 1.083 million) of other current and non-current liabilities does not meet the definition of a financial liability.

**30.4 Financial risk management objectives**

In the course of its business, the Company is exposed to a number of financial risks. This note presents the Company objectives, policies and processes for managing its financial risks and capital. These risks include market risk (including currency risk, and interest rate risk), credit risk and liquidity risk. The Company seeks to minimize the effects of these risks mainly through operational and finance activities.

**30.5 Market risk**

The Company's activities expose it primarily to the financial risks of changes in foreign currency exchange rates (Note 30.6 below) and interest rates (Note 30.7 below).

**30.6 Foreign currency risk management**

The Company undertakes certain transactions denominated in foreign currencies. Hence, exposures to exchange rate fluctuations arise. The currencies, in which these transactions primarily are denominated, are U.S. Dollar (USD), and Euro (EUR).

The Company's main foreign exchange risk arises from purchases of raw materials in foreign currency and the USD loans used to finance the construction of the production facility (the Cement Plant) of the Company.

The following table shows the carrying amounts of borrowings (EBRD loan), at the end of the reporting year, in the major currencies in which they are issued.

**Borrowings**

| EGP          | December 31, 2025 | December 31, 2024 |
|--------------|-------------------|-------------------|
| EUR          | 18 508 754        | 2 776 221         |
| <b>Total</b> | <b>18 508 754</b> | <b>2 776 221</b>  |

At the end of the reporting year, the carrying amounts of the Company's major foreign currency denominated monetary assets (mainly receivables and cash at banks) and monetary liabilities (mainly foreign suppliers and due to related parties), at which the Group is exposed to currency rate risk, are as follows:

| EGP          | Liabilities       |                   | Assets            |                   |
|--------------|-------------------|-------------------|-------------------|-------------------|
|              | December 31, 2025 | December 31, 2024 | December 31, 2025 | December 31, 2024 |
| Currency-USD | 103 464 796       | 343 480 899       | 1 515 725 991     | 1 034 217 391     |
| Currency-EUR | 1 061 722 599     | 572 636 922       | 295 737 259       | 57 875 417        |
| Currency-GBP | --                | --                | 40 430            | 168 794           |

**30.6.1 Foreign currency sensitivity analysis**

The Company is mainly exposed to the U.S. Dollar (USD), and Euro (EUR) transactions arising from purchase of raw materials in foreign currencies and the USD loans used to finance the construction of the production facility (the Cement Plant) of the Company.

The following table analysis the Group's sensitivity to a 10% increase and decrease in EGP against the relevant foreign currencies. The (10%) is the sensitivity rate used when reporting foreign currency risk internally to key management and represents management's assessment of the reasonably possible change in foreign exchange rates. The sensitivity analysis includes only outstanding foreign currency denominated monetary items and adjusts their translation at the period end for a 10% change in foreign currency rates.

The sensitivity analysis includes outstanding borrowings, cash at bank, trade receivables, other debit balances, due to related parties and foreign suppliers within the Group.

A positive number below indicates an increase in profit or equity where the EGP strengths 10% against the relevant currency. For a 10% weakening of the EGP against the relevant currency, there would be a comparable impact on the profit or equity, and the balances below would be negative.

| EGP                   | Currency Impact   |                   |
|-----------------------|-------------------|-------------------|
|                       | December 31, 2025 | December 31, 2024 |
| USD – Profit / (loss) | 141 226 120       | 69 073 649        |
| EURO -Profit / (loss) | (76 598 534)      | (51 476 150)      |
| GBP – profit / (loss) | 403               | 16 879            |

### 30.7 Interest rate risk management

The Company is exposed to interest rate risk because entities in the Group borrow funds at floating interest rates.

#### 30.7.1 Interest rate sensitivity analysis

The sensitivity analyses below have been determined based on the exposure to interest rates for non-derivative instruments at the end of the reporting period. For floating rate liabilities, the analysis is prepared assuming the amount of liability outstanding at the end of reporting period was outstanding for the whole year. A '100 basis point' (1%) increase or decrease is used when reporting interest rate risk internally to key management personnel and represents management's assessment of the reasonably possible change in interest rates.

If interest rates had been 100 basis points higher / lower and all other variables were held constant, the Group's profit for the year ended December 31, 2025, would decrease / increase by EGP 11 339 326 (2024: decrease / increase by EGP 7 661 860). This is mainly attributable to the Group's exposure to interest rates on its variable rate borrowings.

### 30.8 Credit risk management

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Company. The Company credit risk arises from transactions with counterparties, mainly individual customers and corporations. The Company is dealing with creditworthy counterparties and obtaining sufficient collateral, where appropriate, as a mean of mitigating the risk of financial loss from defaults.

The Company's exposure to credit risk is, to a great extent, influenced by the individual characteristics of each customer. Risk control assesses the credit quality of the customer, taking into account its financial position, past experience, other publicly available financial information, its own trading records and other factors, where appropriate, as a means of mitigating the risk of financial loss from defaults. The Group's exposure is continuously monitored and the aggregate value of transactions concluded is spread amongst approved counterparties.

Trade receivables do not consist of a large number of customers. The Company does not have any significant credit risk exposure to any single counterparty or any Company of counterparties having similar characteristics. The Company defines counterparties as having similar characteristics if they are related entities.

The carrying amount of financial assets recorded in the financial statements, which is net of impairment losses, represents the Company's maximum exposure to credit risk without taking account of the value of any collateral, if any.

### 30.9 Liquidity risk management

Ultimate responsibility for liquidity risk management rests with the Board of Directors, which has established an appropriate liquidity risk management framework for the management of the Group's short, medium and long-term funding and liquidity management requirements. The Group manages liquidity risk by maintaining adequate reserves, banking facilities and reserve borrowing facilities, by continuously monitoring forecast and actual cash flows and matching the maturity profiles of financial assets and liabilities.

| EGP                                 | Due within one year |             | Due more than one year<br>and less the three years |             | Due in more than three years |             |
|-------------------------------------|---------------------|-------------|--|-------------|------------------------------|-------------|
|                                     | 31/12/2025          | 31/12/2024  | 31/12/2025   | 31/12/2024  | 31/12/2025                   | 31/12/2024  |
| Borrowings                          | 145 493 141         | 25 481 075  | 474 714 843  | 55 383 180  | 413 807 695                  | 65 009 200  |
| Lease liabilities                   | 1 176 042           | 3 625 821   | --   | 1 642 532   | --                           | --          |
| Trade and notes payables            | 720 176 243         | 839 311 693 | --   | 197 293 261 | --                           | 103 848 794 |
| Credit Facilities                   | 99 916 937          | 615 044 229 | --   | --          | --                           | --          |
| Dividends payable                   | --                  | 600 302 425 | --   | --          | --                           | --          |
| Creditors and other credit balances | 713 424 488         | 345 087 344 | 11 072 840   | --          | 91 947 995                   | --          |

### 30.10 Fair value measurement

Fair value is the price that would be received from any sale of any asset or any payment against any liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the assumption that the transaction to sell the asset or pay the liability takes place either:

- In the asset's or liability's primary market; or
- In the absence of a primary market, in the most beneficial market for the asset or liability.

The Company should be able to have access to the principal market or the most advantageous market. In the absence of principal market, the Company does not need to conduct a thorough search of all possible markets to determine the principal or the most advantageous market. However, the Group takes into consideration all information reasonably available.

The Company has no financial assets or liabilities at fair value in the consolidated financial statements as at December 31, 2025.

### 31. Related party transactions

A party (a company or individual) is related to a Group if:

- a) Directly, or indirectly through one or more intermediaries, the party:
  - i. Controls, is controlled by, or is under common control with, the Group (this includes parents, subsidiaries and fellow subsidiaries);
  - ii. Has an interest in the Group that gives it significant influence over the Group; or
  - iii. Has joint control over the Group;
- b) The party is an associate of the Group or a joint venture in which the Group is a venture (both defined in EAS (43) Investments in Associates and Joint Ventures);
- c) The party is a member of the key management personnel of the Group or its parent;
- d) The party is a close member family of any individual referred to in (a) or (b);
- e) The party is a Group that is controlled, jointly controlled or significantly influenced by, or which significant voting power in such Group resides with, directly or indirectly, any individual referred to in (a) or (b); or
- f) The party is a post-employment benefit plan for the benefit of employees of the Group, or of any Group that is related party of the Group.

**Arabian Cement Company S.A.E.**

Notes to the Consolidated Financial Statements

For the year ended December 31, 2025

Balances and transactions between the Group and its subsidiaries, (which are related parties of the Group), have been eliminated on consolidation and are not disclosed in this note. Details of transactions between the Group and other related parties are disclosed below:

During the period, the Group entered into the following transactions with related parties:

| EGP                             | Relation type                    | Transaction nature | Volume of the transactions |                   |
|---------------------------------|----------------------------------|--------------------|----------------------------|-------------------|
|                                 |                                  |                    | December 31, 2025          | December 31, 2024 |
| Cementos La Union-Spain company | Subsidiary of the parent Company | Services           | 8 650 851                  | 7 694 831         |

The following balances were outstanding at the end of the reporting year:

| EGP                               | Due from related parties |                   | Due to related parties |                   |
|-----------------------------------|--------------------------|-------------------|------------------------|-------------------|
|                                   | December 31, 2025        | December 31, 2024 | December 31, 2025      | December 31, 2024 |
| Cementos La Union – Spain Company | --                       | 156 657           | --                     | --                |
| <b>Total</b>                      | <b>--</b>                | <b>156 657</b>    | <b>--</b>              | <b>--</b>         |

**32. Contingent liabilities**

Contingent liabilities as of December 31, 2025, amounted to Nil.

**33. Lease**

**33.1 Right of use assets**

| EGP   | Land and buildings | Total              |
|---|--------------------|--------------------|
| <b>Cost</b>   |                    |                    |
| Cost as of January 1, 2025                                    | 28 504 633         | 28 504 633         |
| Termination   | (25 216 514)       | (25 216 514)       |
| <b>Cost as of December 31, 2025</b>                           | <b>3 288 119</b>   | <b>3 288 119</b>   |
| <b>Less: - Accumulated amortization</b>                       |                    |                    |
| Accumulated amortization as of January 1, 2025                | (24 068 301)       | (24 068 301)       |
| Termination   | 24 127 576         | 24 127 576         |
| Amortization for the year                                     | (2 525 364)        | (2 525 364)        |
| <b>Total accumulated amortization as of December 31, 2025</b> | <b>(2 466 089)</b> | <b>(2 466 089)</b> |
| <b>Net book value at December 31, 2025</b>                    | <b>822 030</b>     | <b>822 030</b>     |
| <b>Net book value at December 31, 2024</b>                    | <b>4 436 332</b>   | <b>4 436 332</b>   |

**33.2 Financial lease liabilities**

Financial lease liability recognized in the separate statement of financial position.

| EGP               | Current           |                   | Non-current       |                   |
|-------------------|-------------------|-------------------|-------------------|-------------------|
|                   | December 31, 2025 | December 31, 2024 | December 31, 2025 | December 31, 2024 |
| Lease liabilities | 1 176 042         | 3 625 821         | --                | 1 642 532         |
| <b>Total</b>      | <b>1 176 042</b>  | <b>3 625 821</b>  | <b>--</b>         | <b>1 642 532</b>  |

The movement for the lease liabilities during the year is analyzed as follows:

| Amount EGP              | December 31, 2025 | December 31, 2024 |
|-------------------------|-------------------|-------------------|
| Beginning balance       | 5 268 353         | 11 220 907        |
| Additions               | --                | 2 719 197         |
| Termination             | (996 004)         | (5 625 996)       |
| Interest expenses       | 1 162 675         | 1 237 302         |
| Payment during the year | (4 258 982)       | (4 283 057)       |
| <b>Ending Balance</b>   | <b>1 176 042</b>  | <b>5 268 353</b>  |

#### 34. Capital Commitments

The capital commitment for the year ended December 31, 2025, amounted to EGP 780 691 048.

#### 35. Tax position

##### Arabian Cement Company

##### Corporate income tax

The profits of the company are subject to tax on the income in accordance with the provisions of the Income Tax Law No. 91 of 2005 and its Executive regulations as amended.

The tax return for the year 2005 was approved by the Tax Authority.

##### Years from 2006 to 2016

The Company's books for these years have been inspected by the Tax Authority and the Company have paid and settled the due taxes.

##### Years from 2017 to 2019

The Company's books for these years have been inspected by the Tax Authority. The Company agreed on the tax inspection results and the Company have paid and settled the principal amounts, with remaining the due late interest.

##### Years from 2020 to 2022

The Company's books for these years have been inspected by the Tax Authority and the Company have paid and settled part of the tax inspection claims and remaining un-settled part have been transferred to the Appeal Committee.

##### Years from 2023 to 2024

The Company's books for these years have been inspected by the Tax Authority and the Company have paid and settled part of the tax inspection claims and remaining un-settled part have been transferred to the Internal Committee.

##### Value added tax / Sales tax

##### For the period from inception until December 31, 2020

The Company's books for this period have been inspected by the Tax Authority and the Company have paid and settled the due taxes.

##### Years from 2021 to 2024

The Company's books for these years have been inspected by the Tax Authority. The Company agreed on the tax inspection results and the Company have paid and settled the principal amounts, with remaining the due late interest.

**Stamp tax**

**For the period from inception to December 31, 2019**

The Company's books for this period have been inspected by the Tax Authority and the Company have paid and settled the due taxes.

**For the years from December 31, 2020 to December 31, 2022**

The Company's books for these years have been inspected by the Tax Authority, and the Company has objected on the tax inspection results, and the file have been transferred to the Internal Committee.

**For the year 2023**

The Company's books for this period have been inspected by the Tax Authority and the Company have paid and settled the due taxes.

**For the year 2024**

The Tax Authority has not yet inspected the Company's books for this year.

**Payroll tax**

**For the period from inception to December 31, 2014**

The Company's books for this period have been inspected by the Tax Authority and the Company have paid and settled the due taxes.

**For the years from 2015 to 2022**

The Company's books for these years have been inspected by the Tax Authority and the Company have paid and settled the due taxes except for the due late interest for these years, which still under discussion with the Tax Authority.

**For the years from 2023 to 2024**

The Company's books for these years have been inspected by the Tax Authority and the Company have paid part of the due taxes for these years.

**Real estate tax**

The value of the real estate tax claims until 2020 on the Company's factory in Suez amounted to EGP 5 427 873, and the company has paid EGP 7 million, with a remaining debit balance mounted to EGP 1 572 127.

The Tax Authority estimated a real estate tax on the Company's administrative building in Cairo Governorate at EGP 403 920, and this estimate was challenged. The Appeal Committee issued its decision to reduce the tax to EGP 262 500 for the years 2020/2025 and the Company has accepted the inspection results.

**Development fee**

The Company pays the due development fee for the cement produced from local clinker only. The Company has received claims for the payment of development fee differences, represented as follows:

The development fee due and the delay penalties have been paid until 2016.

The Company received the claim for the development fees difference for the year 2017 and 2018 in the amount of EGP 3 783 062 and the file was referred to the Appeal Committee. The decision of the Appeal Committee was issued for the year 2018, whereby the company is liable to a tax of EGP 94 860, and there is still a dispute over the development fee due for the year 2017, amounting to EGP 1 196 265.

The development fee due and the delay penalties have been paid for the period from 2018 until 2022.

The Company paid all development fees on cement produced from local clinker until December 31, 2025.

**Withholding Tax**

- The Company was inspected for the years from 2013 until 2016 and the due taxes have been paid.

- The Company pays the withholding taxes amounts on a regular basis every 3 months.

**Andalus Concrete Company**

**Corporate income tax**

**From 2010 to 2013**

The Company's books for these years have been inspected by the Tax Authority and the Company have paid and settled the due taxes

**From 2014 to 2021**

The Company's books have been inspected by the Tax Authority for these years and Company have not paid yet the due taxes .

**From 2022 to 2024**

The Company's books have not been inspected yet by the Tax Authority for these years.

**Value added tax**

**From 2010 to 2016**

The Company's books have been inspected by the Tax Authority for these years, and the company has paid and settled all the tax differences with the Tax Authority.

**From 2017 to 2024**

The Company has filed its due VAT returns for these years and no tax inspection performed at the date of the consolidated financial statements.

**Stamp tax**

**From date of inception to 2021**

The Company's books for this period have been inspected by the Tax Authority and the Company have not paid yet the due taxes yet.

**2022 and 2024**

The company's books have not been inspected yet by the Tax Authority for these years.

**Payroll tax**

**From inception to December 31, 2019**

The Company's books have been inspected by the Tax Authority for this period, and the company has paid and settled all the tax differences with the Tax Authority.

**2020 and 2022**

The Company is currently preparing the requirement documents for the tax inspections for these years.

**2023 and 2025**

The Company's books have not been inspected yet by the Tax Authority for these years.

**ACC for Management and Trading Company**

**Corporate income tax**

**From Inception to 2021**

The Company's books have been inspected by the Tax Authority for this period on a deem basis. The Company has appealed on the inspection results and a decision was issued for re-inspection on actual basis. The Company has appealed on the tax inspection results and the Appeal committee currently in process.

Years from 2022 to 2024

The Company has filed its tax returns on the due dates for the years and no tax inspections yet for these years.

**Sales tax**

From date of inception to 2021

The Company's books have been inspected by the Tax Authority for this period, and the Company has paid and settled all the tax differences with the Tax Authority.

From 2022 to 2024

The Company's books have not been inspected for these years and the monthly returns are filed on regular basis.

**Stamp tax**

From date of inception to 2021

The Company's books have been inspected by the Tax Authority for this period, and the company has paid and settled all the tax differences with the Tax Authority.

From 2022 to 2024

The Company's books have not been inspected by the Tax Authority for these years.

**Payroll tax**

From date of inception to 2021

The Company's books have been inspected by the Tax Authority for this period, and the company has paid and settled all the tax differences with the Tax Authority.

2022 to 2024

The Company's books have not been inspected by the Tax Authority for these years.

**Evolve**

**Corporate Tax:**

The Company's books have not been inspected since inception until December 31, 2024

**Value Added Tax:**

The Company was registered in the Egyptian Tax Authority (VAT) on 5/2/2019.

The Company's books have not been inspected since inception until December 31, 2024

**Stamp Tax:**

From date of inception to 2021

The Company is currently preparing the requirements documents for the stamp tax inspection for this period.

2022 to 2024

The Company's books have not been inspected by the Tax Authority for these years.

**Salaries Tax:**

From date of inception to 2021

The Company is currently preparing the requirements documents for the salary tax inspection for this period.

From 2022 to 2024

The Company's books has not been inspected by the Tax Authority for these years.

The company settles salaries tax on a regular basis.

**36. Operating segment**

The group is primarily engaged in selling and operating cement for management purposes. The group is organized as business units according to products and services:

- Cement manufacturing and selling sector.
- Other sectors, including the production and sale of ready-mix concrete and the production and sale of alternative fuels.

| EGP                              | Cement production segment |               | Other Segments |             |
|----------------------------------|---------------------------|---------------|----------------|-------------|
|                                  | 2025                      | 2024          | 2025           | 2024        |
| Fixed Assets                     | 2 487 686 732             | 1 641 738 583 | 34 636 791     | 27 891 982  |
| Intangible assets                | 106 799 617               | 134 955 866   | --             | --          |
| Right of use                     | 822 030                   | 4 436 332     | --             | --          |
| Borrowings and credit facilities | 1133 932 616              | 760 917 684   | --             | --          |
| Trade and notes payable          | 657 655 176               | 1096 544 891  | 62 521 067     | 43 908 857  |
| Revenue from external customers  | 12 275 828 834            | 8 585 462 048 | 171 491 247    | 144 320 773 |

**37. Significant Events during the current year**

- The Monetary Policy Committee of the Central Bank of Egypt decided in its meeting on April 17, 2025, to decrease the overnight deposit and lending rates and the central bank's main operation rate by 225 basis points to reach 25%, 26% and 25.5%, respectively. The discount rate was also reduced by 225 basis points to 25.5%.
- The Monetary Policy Committee of the Central Bank of Egypt decided in its meeting on May 22, 2025, to decrease the overnight deposit and lending rates and the central bank's main operation rate by 100 basis points to reach 24%, 25% and 24.5%, respectively. The discount rate was also reduced by 100 basis points to 24.5%
- The Monetary Policy Committee of the Central Bank of Egypt decided in its meeting on August 28, 2025, to decrease the overnight deposit and lending rates and the central bank's main operation rate by 200 basis points to reach 22%, 23% and 22.5%, respectively. The discount rate was also reduced by 200 basis points to 22.5%
- The Monetary Policy Committee of the Central Bank of Egypt decided in its meeting on October 2, 2025, to decrease the overnight deposit and lending rates and the central bank's main operation rate by 100 basis points to reach 21%, 22% and 21.5%, respectively. The discount rate was also reduced by 100 basis points to 21.5%.
- The Monetary Policy Committee of the Central Bank of Egypt decided in its meeting on December 25, 2025, to decrease the overnight deposit and lending rates and the central bank's main operation rate by 100 basis points to reach 20%, 21% and 20.5%, respectively. The discount rate was also reduced by 100 basis points to 20.5%.

**38. Significant subsequent events to the date of the consolidated financial statements**

- On February 19, 2026, the Board of Directors of the Company has approved to write off the outstanding treasury shares balance as of December 31, 2025 amounted to EGP 143 327 985. represent 1% of the total Company's shares of capital (Note No. 21).
- The Monetary Policy Committee of the Central Bank of Egypt decided in its meeting on February 12, 2026, to decrease the overnight deposit and lending rates and the central bank's main operation rate by 100 basis points to reach 19%, 20% and 19.5%, respectively. The discount rate was also reduced by 100 basis points to 19.5%.

**39. Approval of consolidated financial statements**

The consolidated financial statements were approved by the directors and authorized for issue on February 25, 2026.

**Sergio Alcantarilla Rodriguez**

Chief Executive Officer



**Arturo Gallart Mauri**

Chief Financial Officer

